ATTACHMENT 1

GENERAL FUND BUDGET REDUCTION PROPOSAL

| | City Council | City Clerk | City Attorney | City Manager | Finance | Non- Dept'l | HR | ECD | Fire | Police | Public Works | Library | п | P&R | TOTAL |
|----------------------------------|-----------------|------------|------------------|-----------------|------------|----------------|-----------|--------------|------------|--------------|-----------------|------------|------------|--------------|--------------|
| | Council | City Clerk | Attorney | Ivianiagei | Tillalice | Берсі | 1111 | LCD | THE | ronce | WOTKS | Libiaiy | | ron | IOIAL |
| Payroll Savings | | | | | | | | | | | | | | | |
| Hiring Freeze | - | - | - | - | 169,436 | - | - | 213,013 | 442,319 | 605,192 | 682,816 | 136,265 | - | 817,746 | 3,066,786 |
| Position Changes | - | - | - | 315,151 | 69,480 | - | - | 911,631 | 8,000 | 361,359 | (469,193) | 136,265 | - | 282,807 | 1,615,500 |
| Total Payroll Savings | - | - | | 315,151 | 238,916 | - | - | 1,124,644 | 450,319 | 966,551 | 213,623 | 293,920 | - | 1,100,553 | 4,703,677 |
| | | | | | | | | | | | | | | | |
| Total O&M Savings | 16,600 | 3,500 | 157,500 | 200,225 | 189,000 | 77,625 | 21,000 | 1,429,000 | 355,500 | 233,725 | 337,940 | 168,108 | 92,500 | 1,179,812 | 4,462,035 |
| Other Considerations | - | - | - | - | - | (50,000) | - | (25,000) | (145,329) | - | - | - | 220,000 | (100,000) | (100,329) |
| TOTAL Proposed | | | | | | | | | | | | | | | |
| General Fund Reduction | \$ 16,600 | \$ 3,500 | \$ 157,500 | \$ 515,376 | \$ 427,916 | \$ 27,625 | \$ 21,000 | \$ 2,528,644 | \$ 660,490 | \$ 1,200,276 | \$ 551,563 | \$ 462,028 | \$ 312,500 | \$ 2,180,365 | \$ 9,065,383 |
| | | | | | | | | | | | | | | | |
| FY 19-20 Adopted Budget* | 290,291 | 1,056,761 | 1,115,935 | 2,542,579 | 3,294,240 | 997,844 | 1,794,862 | 9,925,951 | 29,608,967 | 30,926,920 | 5,018,087 | 6,132,137 | 3,662,401 | 17,762,501 | 114,129,477 |
| FY 19-20 Adjusted Budget | 290,291 | 1,091,061 | 1,115,935 | 5,988,689 | 3,851,736 | 1,422,844 | 2,019,065 | 13,936,637 | 30,983,930 | 31,071,930 | 5,755,271 | 6,528,046 | 4,496,113 | 17,679,690 | 126,231,238 |
| FY 20-21 Planned Budget* | 300,645 | 1,083,974 | 1,067,549 | 2,540,584 | 3,160,481 | 1,071,877 | 1,723,847 | 9,593,179 | 29,964,391 | 31,935,228 | 6,260,593 | 6,545,687 | 3,696,731 | 17,713,727 | 116,658,494 |
| * Does not include carryforwards | | | | | | | | | | | | | | | |
| %age to FY19-20 Adopted | 5.72% | 0.33% | 14.11% | 20.27% | 12.99% | 2.77% | 1.17% | 25.48% | 2.23% | 3.88% | 10.99% | 7.53% | 8.53% | 12.28% | 7.94% |
| %age to FY19-20 Adjusted | 5.72% | 0.32% | 14.11% | 8.61% | 11.11% | 1.94% | 1.04% | 18.14% | 2.13% | 3.86% | 9.58% | 7.08% | 6.95% | 12.33% | 7.18% |
| %age to FY20-21 Planned | 5.52% | 0.32% | 14.75% | 20.29% | 13.54% | 2.58% | 1.22% | 26.36% | 2.20% | 3.76% | 8.81% | 7.06% | 8.45% | 12.31% | 7.77% |

City Council

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes | |
|------------------|-----|--------|-------|--|
| N/A | | | | |
| | | | | |
| Total GF Savings | | _ | | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes | |
|------------------------------------|-----|--------|-------|--|
| N/A | | | | |
| | | | | |
| Total GF Additional Cost | | | - | |
| | | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | 9 | \$ | - | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|---|-----------------|-------|
| Dues/Meeting Expenditure Reduction | \$ 12,000.00 | |
| Travel/Conf | \$ 4,600.00 | |
| AL POTENTIAL O&M REDUCTIONS | \$ 16,600.00 | |

C. Other

| TOTAL PROPOSED GF REDUCTION | \$ 16,600.00 | |
|----------------------------------|------------------|--------------------------|
| | Redu | iction as %age of Budget |
| FY 19-20 Adopted Budget* | \$ 290,291.22 | 5.72% |
| FY 19-20 Adjusted Budget | \$ 290,291.22 | 5.72% |
| FY 20-21 Planned Budget* | \$ 300,644.57 | 5.52% |
| * Does not include carryforwards | | |

City Clerk

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes | |
|------------------|-----|--------|-------|--|
| N/A | | | | |
| | | | | |
| Total GF Savings | | | - | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name F | TE | Amount | Notes |
|------------------------------------|----|--------|-------|
| N/A | | | |
| | | | |
| Total GF Additonal Cost | | - | |
| | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ | - | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|---------------------------------|----------------|-------|
| Eliminate Promotional budget | \$ 400.00 | |
| Reduce dues and meetings budget | \$ 1,500.00 | |
| Reduce Elections budget | \$ 1,600.00 | |
| TAL POTENTIAL O&M REDUCTIONS | \$ 3,500.00 | |

C. Other

| TOTAL PROPOSED GF REDUCTION | \$ 3,500.00 | |
|----------------------------------|--------------------|----------------------------|
| | Re | eduction as %age of Budget |
| FY 19-20 Adopted Budget* | \$ 1,056,761.46 | 0.33% |
| FY 19-20 Adjusted Budget | \$ 1,091,060.88 | 0.32% |
| FY 20-21 Planned Budget* | \$ 1,083,974.11 | 0.32% |
| * Does not include carryforwards | | |

City Attorney

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes | |
|------------------|-----|--------|-------|--|
| N/A | | | | |
| | | | | |
| Total GE Savings | | | | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes |
|------------------------------------|-----|--------|-------|
| N/A | | | |
| | | | |
| Total GF Additional Cost | | - | |
| | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ | - | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|-------------------|------------|----------------------|
| Legal Services | 138,750.00 | 15% budget reduction |
| Legal Settlements | 18,750.00 | 15% budget reduction |
| | | |
| \$ | 157,500.00 | |

C. Other

None

| TOTAL PROPOSED GF REDUCTIONS | \$ 157,500.00 | |
|---------------------------------|------------------|-----------------------------|
| | | Reduction as %age of Budget |
| FY 19-20 Adopted Budget* | 1,115,935.47 | 14.11% |
| FY 19-20 Adjusted Budget | 1,115,935.47 | 14.11% |
| FY 20-21 Planned Budget* | 1,067,549.38 | 14.75% |
| *Does not include carryforwards | | |

City Manager's Office

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|---------------|-----|--------|-------|
| N/A | | - | |

2. PROPOSED POSITION SAVINGS

| Position Name | FTE | Amount | Notes |
|------------------------------------|------|------------------|---------------------------------|
| CIP Director | 1.00 | 315,151.00 | Move salary from GF to Fund 101 |
| Total GF Savings | | 315,151.00 | |
| | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | | \$ 315,151.00 | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|--|------------------|-------------------------------------|
| Eliminate city swag budget | 9,000.00 | |
| CMO portion of the BIO Conference Budget | 50,000.00 | |
| CMO portion of the BIO Conference Budget | 50,000.00 | |
| Eliminate Council re-Org budget | 6,225.00 | |
| Reduce newsletter printing to 3 per year | 43,000.00 | |
| Reduce postage to 3 newsletters per year | 21,000.00 | |
| Eliminate postcards/mailers | 17,000.00 | |
| Fewer banner designs per year | 4,000.00 | |
| Dues and memberships | (21,972.00) | Includes transfer of Non-Dept. Dues |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 200,225.00 | |

C. Other

| TOTAL PROPOSED GF REDUCTION | \$ 515,376.00 | | |
|----------------------------------|------------------|----------------------|--|
| | Reductio | on as %age of Budget | |
| FY 19-20 Adopted Budget* | 2,542,578.84 | 20.27% | |
| FY 19-20 Adjusted Budget | 5,988,689.32 | 8.61% | |
| FY 20-21 Planned Budget* | 2,540,584.05 | 14.38% | |
| * Does not include carryforwards | | | |

Finance Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|--------------------------------|------|------------|---------------------------------------|
| VACANCY - Financial Analyst II | 1.00 | 169,436.00 | Assumes Step 3 (Hourly Rate: \$47.24) |

2. PROPOSED POSITION CHANGES

| Position Name | FTE | Amount | Notes |
|------------------------------------|------|------------------|--|
| Finance Director | 0.15 | 57,000.00 | Offset to Series 2020B Cost of Issuance (Administrative Fee) |
| Mail Courier (0.60 FTE) | 0.30 | 12,480.00 | Proposed 12 hours per week reduction. |
| Subtotal | | 69,480.00 | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | | \$ 238,916.00 | |

B. Supplies and Services Reductions

TOTAL PROPOSED GF REDUCTION

| Description | Amount | Notes |
|--|------------------|---|
| Cut Professional Services - No Extra Studies | 180,000.00 | Already contemplated as part of FY20-21 budget cycle. |
| Cut Office Supplies | 5,000.00 | |
| Reduce Travel Conferences Budget | 4,000.00 | |
| | | |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 189,000.00 | |

C. Other

- ERP Upgrade must be calendared as a priority for the City. Current system is end of life.
- Systemic gaps with HR/Payroll system, PDS, is unsustainable. As City becomes a larger/more complex organization, PDS will be harder to maintain. Recommend automation for some of the workflow as well as integration with future systems (ERP).

427,916.00

D. Summary

| | | Reduction as %age of Budget |
|----------------------------------|--------------|-----------------------------|
| FY 19-20 Adopted Budget* | 3,294,239.62 | 12.99% |
| FY 19-20 Adjusted Budget | 3,851,735.60 | 11.11% |
| FY 20-21 Planned Budget* | 3,160,480.78 | 7.84% |
| * Does not include carryforwards | | |

\$

Non-Departmental

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|------------------|-----|--------|---|
| N/A | | | No FTE's only \$6760 appropriated for Housing Authority |
| | | | |
| Total GF Savings | | - | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes | | |
|------------------------------------|-----|--------|-------|--|--|
| N/A | | | | | |
| | | | - | | |
| Total GF Savings | | | - | | |
| | | | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ | | - | | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|--------------------------------|-----------------|--|
| Animal Control | 52,593.00 | |
| Reduction in Dues/Membership | 25,032.00 | Budget transfer to City Manager's Office |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 77,625.00 | |

| C. Other | |
|----------------|---|
| Safety Program | \$ (50,000.00) Funding dropped off in FY19-20 and needs to be included FY20-21 |

(50,000.00)

D. Summary

NET PROPOSED GF REDUCTION \$ 27,625.00

Reduction as %age of Budget

| FY 19-20 Adopted Budget* | 997,844.43 | 2.77% |
|--------------------------|--------------|-------|
| FY 19-20 Adjusted Budget | 1,422,844.43 | 1.94% |
| FY 20-21 Planned Budget* | 1,071,877.43 | 2.58% |

^{*} Does not include carryforwards

TOTAL POTENTIAL REQUESTS

Human Resources Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|---------------|-----|--------|-------|
| N/A | | | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes | |
|------------------------------------|-----|--------|-------|--|
| N/A | | | | |
| | | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ | - | | |

B. Supplies and Services Reductions

TOTAL PROPOSED GF REDUCTIONS

| Description | Amount | Notes |
|--------------------------------|-----------------|---|
| Other Contractual Services | 2,000.00 | Cut budget to \$50K for HR sponsored trainings |
| Recruitment and Hiring | 19,000.00 | Recruitment budget reduction during hiring freeze |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 21,000.00 | |

21,000.00

C. Other

| | | Reduction as %age of Budget |
|----------------------------------|--------------|-----------------------------|
| FY 19-20 Adopted Budget* | 1,794,861.59 | 1.17% |
| FY 19-20 Adjusted Budget | 2,019,064.68 | 1.04% |
| FY 20-21 Planned Budget* | 1,723,847.46 | 1.22% |
| * Does not include carryforwards | | |

Economic and Community Development Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|-----------------------------------|------|------------|---------------------------------------|
| VACANCY - Management Analyst II | 1.00 | 179,733.00 | Assumes Step 3 (Hourly Rate: \$50.74) |
| Misc. Hourly - Research Assistant | 0.20 | 16,640.00 | Hourly Rate Assumption: \$40 |
| Misc. Hourly - Rehab Specialist | 0.20 | 16,640.00 | Hourly Rate Assumption: \$40 |
| Subtotal | | 213,013.00 | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes |
|----------------------------|------|------------|----------------------|
| Director of ECD | 0.01 | 3,741.24 | Transfer to Fund 205 |
| | 0.01 | 3,741.24 | Transfer to Fund 823 |
| Deputy Director of ECD | 0.18 | 49,899.68 | Transfer to Fund 205 |
| | 0.18 | 49,899.68 | Transfer to Fund 823 |
| Management Analyst II | 0.35 | 68,267.15 | Transfer to Fund 205 |
| | 0.50 | 97,524.50 | Transfer to Fund 241 |
| Management Analyst I | 0.15 | 27,020.55 | Transfer to Fund 241 |
| Community Dev. Coordinator | 0.08 | 13,261.43 | Transfer to Fund 205 |
| | 0.08 | 13,261.43 | Transfer to Fund 823 |
| Administrative Analyst I | 0.35 | 48,758.85 | Transfer to Fund 241 |
| Administrative Analyst II | 0.03 | 3,627.65 | Transfer to Fund 205 |
| | 0.03 | 3,627.65 | Transfer to Fund 823 |
| Total GF Savings | | 382.631.03 | |

| FTE | Amount | Notes |
|------|--|---|
| 0.02 | 7,482.32 | FY19-20 comp with 3% uplift (full costing) |
| 0.05 | 14,257.05 | FY19-20 comp with 3% uplift (full costing) |
| 0.30 | 78,597.90 | FY19-20 comp with 3% uplift (full costing) |
| 0.30 | 69,076.80 | FY19-20 comp with 3% uplift (full costing) |
| 1.40 | 328,412.00 | FY19-20 comp with 3% uplift (full costing) |
| 0.10 | 16,663.60 | FY19-20 comp with 3% uplift + 5% step increase in July |
| 0.10 | 14,510.60 | FY19-20 comp with 3% uplift + 5% step increase in July |
| | 529,000.27 | Transfer to General Plan |
| | 911,631.30 | |
| | 0.02 0.05 0.30 0.30 1.40 0.10 | 0.02 7,482.32 0.05 14,257.05 0.30 78,597.90 0.30 69,076.80 1.40 328,412.00 0.10 16,663.60 0.10 14,510.60 529,000.27 |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|---|--------------------|--|
| Building Inspection (WC3/CSG) | 1,200,000.00 | PO carryforward for FY20-21 is \$1.6 million for WC3 & CSG |
| Cut Baseline Budget (Admin Program) | 20,000.00 | |
| Cut Baseline Budget (Bio Conf 2021) | 20,000.00 | Elimination of Bio Conference Attendance |
| Cut Advertising & Promotional to \$5,000K | 27,000.00 | |
| Eliminate Special Program (5061) | 21,000.00 | |
| TDM Monitoring/Nexus Study | 135,000.00 | |
| Planning Commission Minutes Transcription | 6,000.00 | |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 1,429,000.00 | |

C. Other

| Description | ı | Amount | Notes | | |
|--------------------|----|-------------|-------|--|--|
| TDM Revenue Offset | | (25,000.00) | | | |
| REVENUE OFFSET | \$ | (25,000.00) | | | |

D. Summary

TOTAL PROPOSED GF REDUCTION \$ 2,528,644.30

Reduction as %age of Budget

FY 19-20 Adopted Budget*
FY 19-20 Adjusted Budget
FY 20-21 Planned Budget*
* Does not include carryforwards

 9,925,951.25
 25.48%

 13,936,637.15
 18.14%

 9,593,179.20
 24.80%

Fire Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|----------------------------------|------|------------|--|
| | | | Difference between FTE cost and OT costs to fulfill minimum staffing |
| Paramedic/Firefighter | 2.00 | 35,858.00 | requirements |
| Administrative Assistant, Senior | 1.00 | 131,728.00 | |
| | | | Potential freeze of current Safety Inspector (Net difference of Deputy |
| | | | Fire Marshal due to succession planning in lieu of Safety Inspector II |
| Deputy Fire Marshal | 1.00 | 274,733.00 | would yield \$64k. |
| Total GF Savings | | 442,319.00 | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes |
|------------------------------------|------|------------------|---|
| Fire Courier | 0.48 | 8,000.00 | Decrease from five to three days a week at hourly rate of \$20.28 |
| | | | Approval for two hourly Safety Inspectors who have the conditional |
| Safety Inspector - Hourly | 2.00 | - | offers. Re-evaluate in 6 months to ensure cost recovery exceeds cost. |
| Total GF Savings | | 8,000.00 | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | | \$ 450,319.00 | |

B. Supplies and Services Reductions

| ~ | | |
|---|------------------|-------|
| Description | Amount | Notes |
| Decrease plan check professional services | 300,000.00 | |
| Decrease travel and conferences | 4,500.00 | |
| Decrease training overtime by 15% | 36,000.00 | |
| Decrease training career development by 15% | 15,000.00 | |
| TOTAL POTENTIAL O&M REDUCTIONS | \$ 355,500.00 | |

C. Other

| Office Specialist reclassified to Admin Assistant I | (10,024.90) | |
|---|--------------------|--|
| Country contracts for OES and dispatch | (24,144.18) | |
| Ambulance GEMT and QAF upfront payment | (111,160.00) | |
| TOTAL POTENTIAL REQUESTS | \$ (145,329.08) | |

D. Summary

NET PROPOSED GF REDUCTION \$ 660,489.92

| | Reduction as %age of Budget |
|----|-----------------------------|
| 32 | 2 23% |

| FY 19-20 Adopted Budget* | 29,608,966.68 | 2.23% |
|--------------------------|---------------|-------|
| FY 19-20 Adjusted Budget | 30,983,929.58 | 2.13% |
| FY 20-21 Planned Budget* | 29,964,391.38 | 2.20% |

^{*} Does not include carryforwards

Police Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|-------------------------|------|------------|-------|
| Crime Analyst (vacant) | 1.00 | 170,908.00 | |
| Dispatcher (vacant) | 1.00 | 146,611.00 | |
| Police Officer (vacant) | 1.00 | 226,152.00 | |
| Part-time PST (vacant) | | 61,520.50 | |
| Subtotal | | 605,191.50 | |

2. PROPOSED POSITION SAVINGS

| Position Name | FTE | Amount | Notes |
|------------------------------------|------|------------------|--|
| Records/Comm Manager | 1.00 | 149,039.00 | Not filled after retirement; Nov '20- June '21 |
| Hiring 1 recruit | 1.00 | 42,706.25 | Sept 2020 Cost savings from July-Sept 2020 |
| 3 officers retiring end of 2020 | 3.00 | 169,614.00 | Positions vacant from Jan '21 - March '21 (3 months) |
| Total GF Savings | | 361,359.25 | |
| | | | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | | \$ 966,550.75 | |

B. Supplies and Services Reductions

TOTAL PROPOSED GF REDUCTION

| Description | Amount | Notes |
|--|------------------|--|
| Handgun replacement - deferred (again) | 103,275.00 | |
| Training Budget | 44,850.00 | Reduced by 50% overall |
| Dues and meetings | 85,600.00 | Gun by Gun, YMCA Clinic + School Counseling Service Dues |
| OTAL POTENTIAL O&M REDUCTIONS | \$ 233,725.00 | |

1,200,275.75

C. Other

| | Re | duction as %age of Budget |
|----------------------------------|---------------|---------------------------|
| FY 19-20 Adopted Budget* | 30,926,919.71 | 3.88% |
| FY 19-20 Adjusted Budget | 31,071,929.71 | 3.86% |
| FY 20-21 Planned Budget* | 31,935,228.18 | 3.29% |
| * Does not include carryforwards | | |

Public Works Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|---|------|------------|---|
| Public Works Maintenance Worker (Street Cleaning) | 1.00 | 128,264.51 | Vacancy- reduce FY2021 projected budget |
| Public Works Maintenance Worker (Concrete Maint) | 1.00 | 128,264.51 | Vacancy- reduce FY2021 projected budget |
| Equipment Operator | 1.00 | 138,562.79 | Vacancy- reduce FY2021 projected budget |
| Senior Electric Technician | 1.00 | 185,016.99 | Vacancy- reduce FY2021 projected budget |
| Management Analyst II | 0.60 | 102,707.19 | Vacancy- reduce FY2021 projected budget |
| Total GF Savings | | 682,815.99 | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE Amount Notes |
|------------------------------------|---|
| Public Works Program Manager | 0.10 18,935.62 Move .10 to Fund 781 and 720 |
| Engineering Technician | 0.40 (55,649.33) Engineering-Move to General Fund from 510 |
| Sr Civil Engineer | 0.90 (202,265.51) Engineering-Move to General Fund from 510 |
| Principal Engineer | 0.40 (96,491.83) Engineering-Move to General Fund from 510 |
| Adminstrative Asssitant II | 0.40 (54,874.79) Engineering-Move to General Fund from 510 |
| Adminstrative Asssitant I | 0.70 (78,847.32) Engineering-Move to General Fund from 510 |
| Total GF Additional Cost | (469,193.16) |
| | |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ 213,622.83 |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|---|------------|----------------|
| Gen Engineering-Travel, Conferences-Overnight | 2,000.00 | 100-13210-5032 |
| Sewer- Sewer Service Low Income Program | 245,000.00 | 100-13310-5078 |
| Street Maint & Traffic Safety- Travel, Conferences-Overnight | 2,000.00 | 100-13410-5032 |
| Street Maint- Operating Supplies. Reduce GF by 25% and inrease sewer by 25% | 15,500.00 | 100-13411-5021 |
| Street Maint- Maint & Operation Equipment | 5,000.00 | 100-13411-5051 |
| Street Maint-Special Program Expenditure | 1,400.00 | 100-13411-5061 |
| Sidewalk & Curbs-Other Contractual Services | 20,000.00 | 100-13420-5001 |
| Sidewalk & Curbs- Operating Supplies. Reduce 25% and increase sewer 25% | 10,000.00 | 100-13420-5021 |
| Street Cleaning- Operating Supplies | 2,500.00 | 100-13440-5021 |
| Signals-Operating supplies. Reduce FY2021 Budget to \$100K | 25,000.00 | 100-13450-5021 |
| Lighting- Operating Supplies | 5,000.00 | 100-13460-5021 |
| Reduction of PW Memberships/Dues | 4,540.00 | |

C. Other

| TOTAL PROPOSED GF REDUCTIONS | Ċ | 551,562.83 |
|------------------------------|---|------------|
| TOTAL PROPOSED OF REDUCTIONS | Ģ | 331,302.03 |

| | Reduc | ction as %age of Budget |
|---------------------------------|--------------|-------------------------|
| FY 19-20 Adopted Budget* | 5,018,087.00 | 10.99% |
| FY 19-20 Adjusted Budget | 5,755,271.29 | 9.58% |
| FY 20-21 Planned Budget* | 6,260,592.70 | 8.81% |
| *Does not include carryforwards | | |

Library

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|------------------|------|------------|--------|
| Librarian II | 1.00 | 136,265.00 | Vacant |
| Total GF Savings | | 136,265.00 | |

2. PROPOSED POSITION REDUCTIONS

| Position Name | FTE | Amount | Notes |
|-----------------------------------|------|------------|---|
| Office Specialist | 0.50 | 30,386.00 | Project Read |
| Library Clerk | 0.95 | 38,373.92 | Learning Tech Center |
| Library Assistant | 0.60 | 36,916.00 | Learning Tech Center |
| Library Clerk | 0.40 | 16,157.00 | Closing Grand Ave. library one day per week |
| Library Assistant | 0.49 | 30,148.00 | Closing Grand Ave. library one day per week |
| Librarian I | 0.08 | 5,674.24 | Closing Grand Ave. library one day per week |
| Total GF Savings | | 157,655.16 | |
| OTAL POTENTIAL PAYROLL REDUCTIONS | Ś | 293.920.16 | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|---|-----------|--|
| | | No access to popular products such as ancestry.com; skill-based |
| Reference Services- Cancel online research | | training modules; language learning online training; online |
| subscriptions not tied to library network purchases | 20,000.00 | newspaper article access and searching; a/v streaming and |
| Reduce Basic Technology Equipment, Maintenance | | Computer and building equipment that breaks may not be able to be |
| & Programs | 6,000.00 | repaired or replaced. |
| Reduce Basic Technology Equipment, Maintenance | | Participation in City or County wide programs and matching grants |
| & Programs | 9,900.00 | will be limited. |
| Reduce Basic Technology Equipment, Maintenance | | Computer and building equipment that breaks may not be able to be |
| & Programs | 8,000.00 | repaired or replaced. |
| | | Less printing of flyers could affect program attendance. Patron |
| Reduce supply purchases; cancel outside debt | | Feedback: Prefer to take flyers home rather than search online; |
| collection service | 8,000.00 | lower use of postage. |
| Reduce supply purchases; cancel outside debt | | |
| collection service | 1,000.00 | |
| Reduce supply purchases; cancel outside debt | | |
| collection service | 500.00 | |
| Reduce supply purchases; cancel outside debt | | |
| collection service | 500.00 | |
| Eliminate some materials processing steps/supplies; | | |
| reduce collections budgets | 10,000.00 | Reductions in collection "wayfinding," |
| Eliminate some materials processing steps/supplies; | | |
| reduce collections budgets | 20,000.00 | Scale back of A/V materials requiring special packaging |
| Eliminate some materials processing steps/supplies; | | |
| reduce collections budgets | 31,208.00 | Cataloging services reduction |
| Eliminate some materials processing steps/supplies; | | |
| reduce collections budgets | 25,000.00 | |
| Eliminate some materials processing steps/supplies; | | |
| reduce collections budgets | 10,000.00 | |
| Eliminate some materials processing steps/supplies; | 5 000 00 | Will require patrons waiting longer for their reserves on bestsellers, |
| reduce collections budgets | | travel books, study guides. |
| Eliminate some adult programs | 6,000.00 | Impacts library social media, promotion, outreach and Project Read |
| Limit conference attendees to presenters and | 2 000 00 | |
| necessary staff | 3,000.00 | |

4,000.00

| TOTAL POTENTIAL O&M REDUCTIONS | ć | 168.108.00 |
|----------------------------------|-----|------------|
| IOTAL POTENTIAL OQIVI REDUCTIONS | a a | 100,100.00 |

C. Other

D. Summary

TOTAL PROPOSED GF REDUCTION \$ 462,028.16

Reduction as %age of Budget

FY 19-20 Adopted Budget* \$ 6,132,137.24 7.53% FY 19-20 Adjusted Budget \$ 6,528,045.84 7.08% FY 20-21 Planned Budget* \$ 6,545,686.88 4.77% * Does not include carryforwards

Information Technology Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|------------------|-----|--------|------------------------------------|
| N/A | | | All positions are currently filled |
| | | | |
| Total GF Savings | | - | |

2. PROPOSED POSITION FUNDING CHANGES

| Position Name | FTE | Amount | Notes |
|------------------------------------|-----|--------|--|
| N/A | | | ISF department that charges across funds based on work orders. |
| Total GF Savings | | - | <u>- </u> |
| TOTAL POTENTIAL PAYROLL REDUCTIONS | \$ | | |

B. Supplies and Services Reductions

| Description | Amount | Notes |
|--|-----------------|---|
| | | |
| Reduce special projects GIS consultant | 50,000.00 | |
| Reduce books/publications/library | | |
| material | 2,500.00 | |
| Dues meeting and mileage (can absorb | | |
| necessary costs in existing budget) | 2,500.00 | |
| Discontinue travel for trainings and | | |
| conferences, staff development (can | | |
| absorb necessary costs in existing | | |
| budget) | 22,500.00 | |
| Penn TV videography services | 15,000.00 | <comm. director="" featured="" function<="" td="" video=""></comm.> |
| OTAL POTENTIAL O&M REDUCTIONS | \$ 92,500.00 | |

C. Other

| Office 365 Upgrade | \$ 220,000.00 <estimated (capital="" cost="" project)<="" th=""></estimated> |
|------------------------|---|
| TOTAL Unfunded Project | \$ 220,000.00 |

D. Summary

* Does not include carryforwards

NET PROPOSED GF REDUCTION \$ 312,500.00

| | Reduct | ion as %age of Bud |
|--------------------------|--------------|--------------------|
| FY 19-20 Adopted Budget* | 3,662,401.22 | 8.53% |
| FY 19-20 Adjusted Budget | 4,496,112.52 | 6.95% |
| FY 20-21 Planned Budget* | 3,696,731.00 | 8.45% |

Parks & Recreation Department

A. Payroll Reductions

1. HIRING FREEZE

| Position Name | FTE | Amount | Notes |
|----------------------------------|------|---------------|---|
| Childcare Recreation Coordinator | 2.00 | 149.325.00 | Assumes Step 3 Coordinator less 1.5 Rec Leader IV Step 5 Hourly |
| Administrative Assistant II | 1.00 | • | Assumes Step 3 w/ full costing |
| Arborist Technician | 1.00 | 150,437.00 | Assumes Step 3 Tree Trimmer with 10% uplift (full costing) |
| Building Maintenance Custodian | 1.00 | 109,729.00 | Assumes Step 3 FTE w/ full costing |
| Business Manager | 1.00 | 206,009.00 | Assumes Step 3 w/ full costing |
| | | | Assumes Step 3 PS I savings less (1.0 FTE Hourly PS Teacher I & 1.0 |
| Preschool Teacher | 2.00 | 67,069.00 | FTE Hourly Rec Leader III) |
| Total GF Savings | : | \$ 817,746.00 | |

2. PROPOSED POSITION CHANGES

| Position Name | FTE | Amount | Notes |
|---------------------------------|------|--------------------|-----------------------------------|
| Tree Trimmer | 1.00 | 145,024.00 | Re-allocate to Common Greens Fund |
| Groundsman | 1.00 | 137,783.00 | Re-allocate to Common Greens Fund |
| Subtotal | | \$ 282,807.00 | |
| | | | |
| AL POTENTIAL PAYROLL REDUCTIONS | | \$ 1,100,553.00 | |

B. Supplies and Services Reductions

| | Description | Amount | Notes |
|----|--|------------|---|
| 1 | Aquatics Modified Programs for July - Sep | 50,869.00 | |
| 2 | Sports Program Closure for July - Sep | 30,000.00 | |
| 3 | Rentals Program Closure for July - Sep | 38,000.00 | |
| 4 | Classes Modified Programs for July - Sep | 53,500.00 | |
| 5 | Seniors Modified Programs for July - Sep | 89,700.00 | |
| 6 | Front Desk Modified Support for July - Sep | 12,300.00 | |
| 7 | Closure of Orange Pool on Sundays | 44,000.00 | |
| 8 | Eliminate Summer Camp Field Trips | 80,000.00 | |
| 9 | Eliminate 50% employee discount on childcare | - | Potential revenue offset of \$120,000 |
| 10 | Eliminate building attendee at Westborough | 11,454.00 | |
| 11 | Eliminate the annual Nutcracker production in | 19,080.00 | 200 kids on stage; 1,000 attendees |
| 12 | Eliminate karate tournament & promotions | 3,500.00 | |
| 13 | Cancel Sunday recreation classes | 14,760.00 | |
| | Budget Elimination for P&R and Cultural Arts | | Eliminates funding for four cultural art shows, as well as other minor costs incurred |
| 14 | Commission Supplies & Services | 3,850.00 | by the P&R or CA Commissions (e.g. travel, trainings, conferences, etc.) |
| 15 | Eliminate art show support from Rentals Program | 2,563.20 | |
| 16 | Eliminate Public Art Fund | | \$50K PO Elimination - Includes rollover from FY 18/19 |
| 17 | Reduced hours for front office help at the MSB | 24,600.00 | Will decrease customer service levels significantly. |
| 18 | Rec Admin Office/Operating Supplies | 5,789.00 | 25% reduction |
| 19 | Rec Admin Facility & Special Projects | 8,873.40 | 30% reduction |
| | Eliminate Staff Development, Travel, Conferences - | | |
| 20 | Overnight, Publications | 1,677.00 | |
| 21 | Close Magnolia Center on weekends | 15,466.00 | Programs cut include Yoga, Bingo, Movies, Billiards, Open Gym, Tech Assistance, Open Computer, AARP General Meetings. |
| 22 | Elimination of Senior Services Events | 4.472.00 | Includes: Volunteer Luncheon, Annual Senior Fire-Fighter Luncheon, Senior Holiday Boutique, Senior Health Fair |
| 23 | Eliminate Concert in the Park | 60,000.00 | |
| 24 | Eliminate Halloween Extravaganza | 19,268.00 | |
| 25 | Eliminate one summer movie night in the park | 3,446.00 | |
| 26 | ADD: Drive-In Movie Night | (6,000.00) | |
| 27 | Cancel Futsal Open Gym on Fri. Nights at Terrabay | 3,588.48 | |
| 28 | Close Open Gym Saturday at Terrabay | 6,664.32 | |
| 29 | Close Open Gym on Sunday at Terrabay | 5,431.50 | |
| | , | -, -= | |

| 30 | Eliminate Middle School Age Sports Program | 31,000.00 | |
|-----|--|--------------------|--|
| | Reallocate Brightview Landscape Maintenance Contract | | |
| 31 | to Common Greens Funds | 200,000.00 | |
| 32 | Parks Maintenance Professional Services reduction | 30,000.00 | Elimination of contingency fund |
| 33 | Eliminate Parks Division support of Citywide Cleanup | 8,000.00 | Reduced overtime cost |
| 34 | Freeze CPRS / Maintenance Management School | 12,500.00 | |
| 35 | Parks Minor Maintenance Fund Reduction | 100,000.00 | This will leave \$100,000 in minor maintenance funds for essential repairs |
| | Building Maintenance Minor Maintenance Fund | | |
| 36 | Reduction | 100,000.00 | This will leave \$100,000 in minor maintenance funds for essential repairs |
| | Eliminate Building Maintenance support of Citywide | | |
| 37 | Cleanup Event | 6,000.00 | Reduced overtime cost, though this was never actually budgeted for. |
| 38 | Scale back of Cultural Arts footprint | 3,300.00 | |
| | Furlough/restructure Beautification Committee and | | Eliminate Beautification Committee. Department will not have |
| 39 | Beautification Awards (1 year) | 1,000.00 | bandwidth to staff this group. |
| 40 | Defer vehicle purchases | 70,000.00 | Postpone vehicle purchases in queue. |
| 41 | Cancel Middle School Dances | 2,160.00 | |
| 41 | | • | |
| 42 | Eliminate RAPP Sports Program for elementary kids | 9,000.00 | |
| TOT | AL POTENTIAL O&M REDUCTIONS | \$ 1,179,811.90 | |

C. Other

This fund recognizes that while COVID-19 poses limitations on traditional in-person recreation programs, P&R and City staff are working to innovate and find alternative ways to continue the Department's mission to provide opportunities for physical, cultural, and social well-being.

Department's mission to provide opportunities for physical, cultural, and social well-being.

Creation of Parks & Rec Innovation Fund

\$ (100,000.00) This fund will be used to cover expenses related to future, alternative programs and services.

D. Summary

| TOTAL PROPOSED GF REDUCTION | \$ | 2,180,364.90 |
|-----------------------------|----|--------------|
|-----------------------------|----|--------------|

Reduction as %age of Budget

| | | neduction as 70age |
|--------------------------|---------------|--------------------|
| FY 19-20 Adopted Budget* | 17,762,501.43 | 12.28% |
| FY 19-20 Adjusted Budget | 17,679,689.99 | 12.33% |
| FY 20-21 Planned Budget* | 17,713,726.51 | 11.29% |

^{*} Does not include carryforwards