Study Session: Review and Analysis of Minimum Wage Increase for City Employees

City Council Special Meeting

April 9, 2019

Leah Lockhart Human Resources Director

California Minimum Wage

(26+ Employees)

Date	Minimum Wage
January 1, 2019	\$12.00 / hour
January 1, 2020	\$13.00 / hour
January 1, 2021	\$14.00 / hour
January 1, 2022	\$15.00 /hour

Minimum Wage Ordinances San Mateo County Cities

City	2019	2020	2021
Belmont	\$13.50	\$15.00	CPI Adj.
Daly City	\$12.00	\$13.75	\$15.00
Redwood City	\$13.50	\$15.00	CPI Adj.
San Mateo	\$15.00	CPI Adj.	CPI Adj.

Minimum Wage Ordinances Other Bay Area

Alameda
Berkeley
Cupertino
El Cerrito
Emeryville
Fremont
Lost Altos
Milpitas

Mountain View
Oakland
Palo Alto
Richmond
San Francisco
San Jose
San Leandro

City of South San Francisco

Wages Below \$15/hour

Classification	Step I (Min)	Step 5 (Max)
Recreation Instructor	\$12.00	\$38.00
Recreation Leader I	\$12.00	\$14.59
Recreation Leader II	\$13.20	\$16.04
Recreation Leader III	\$14.57	\$17.71
Library Page	\$12.00	\$14.59
Library Clerk	\$14.62	\$17.77

Library Job Series

Library Program Manager

Librarian II Librarian I

Supervising Library Specialist

Library Assistant II
Library Assistant I
Library Clerk
Library Page

Recreation Job Series

Recreation Program Manager Recreation Supervisor Assistant Childcare Supervisor

Recreation & Community Services Program Coordinator

Preschool Teacher II
Recreation Leader IV Preschool Teacher I
Recreation Leader III
Recreation Leader II
Recreation Leader I

Considerations for Increasing Wages

- Recruitment and Retention
- Fiscal Impact
- Internal Alignment / Wage Compression
- Other Equity Concerns
- All adjustments for represented positions subject to bargaining

Financial Impact

Increase to \$15 minimum
With Equity Adjustments for Entire Job Series

Calendar Year	Estimated Net Cost (Accounting for State Minimum Wage Increase)
2019 (July 1 – December 31)	\$366,911
2020	\$556,364
2021	\$279,892
2022	

Financial Impact

Increase to \$15 minimum
Only Job Classes with Steps Below \$15/hour

Calendar Year	Estimated Net Cost (Accounting for State Minimum Wage Increase)
2019 (July 1 – December 31)	\$83,432
2020	\$122,481
2021	\$61,290
2022	

Wage Compression

Change in internal alignment if increase applied to only those below \$15/hour (top step to top step

Classification Comparison	Current Differential	New Differential
Recreation Leader IV vs. Recreation Leader III	30%	10%
Library Assistant I vs. Library Clerk	20%	41%
Preschool Teacher I vs. Recreation Leader III	43%	22%

Council Direction

- Option 1 Maintain status quo (comply with State Minimum Wage)
- Option 2 Pursue increase to classifications with steps below \$15 only
 - Could explore smaller increase or smaller increments
- Option 3 Pursue increase with equity adjustments
 - Could explore alternatives for limited equity adjustments at a lower net cost.
 - Changes subject to bargaining

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