

City of South San Francisco Fiscal Year 2023-24 Proposed Budget



Proposed Version Last updated 06/20/23





TABLE OF CONTENTS

Capital Improvement Program	3
Executive Summary	4
One year plan	6
Multi-year plan	13
Appendix 2	27
Capital Improvement Plan Requests	28
Glossary	÷5



CAPITAL IMPROVEMENT PROGRAM



Executive Summary

The Capital Improvement Plan (CIP) is the City of South San Francisco's short and long-term plan for projects related to the community's infrastructure categorized into the following six project types:

- Public Facilities projects to renovate, construct, and improve city buildings and infrastructure.
- Parks projects to replace and improve playgrounds, renovate baseball fields, and expand parks at city-owned public spaces.
- Storm drains projects to repair and improve storm drains and install green infrastructure to reduce pollution run-off into the San Francisco Bay.
- Sanitary sewers projects to maintain the Water Quality Control Plant (WQCP), Collection System Pumps Stations, and sanitary sewer lines within the City.
- Streets projects to repair bridges, resurface streets, and improve medians and sidewalks and study the feasibility of proposed roadway and rail extensions.
- Traffic projects to focus on arterials, corridors, and key intersections within the City, including adaptive traffic signals to provide better traffic flow, improve pedestrian safety, traffic calming, and better bicycle rider safety on city streets.

The CIP provides a link between the City's General Plan, various master planning documents, and budget, and provides a means for planning, scheduling, and implementing capital improvement projects over the next five years.

In preparing this plan, the Public Works Department (PW) focused on projects that will improve the reliability and safety of the City's infrastructure and that will meet the requirements of Clean Water Act mandates, including the National Pollutant Discharge Elimination System (NPDES) permits for storm water and wastewater management.

CIP Process

The CIP is the result of collaboration between various city departments and is created in a series of steps that engage various forecasting methods and use planning documents and infrastructure studies as a guide for new project needs.

City staff considers the following criteria when selecting projects for inclusion in the CIP:

- Grant funded projects requiring a city contribution
- Previously approved projects under construction or contract
- Projects required for regulatory compliance
- Projects to maintain or upgrade existing City infrastructure
- Projects with no general fund allocations
- Projects requested by the community or city departments
- Projects that can be reasonably delayed, are complete, or no longer necessary

Departments submit their CIP project requests to Public Works (PW) using forms that capture various information, including project scope, justification, funding source(s), budget, status update (if an existing project), completion date, and ongoing operations/maintenance impacts. PW staff perform the initial evaluations of each project using the information submitted and availability of funds data provided by the finance department. PW then meets with the Finance Department and City Manager to review all projects and the proposed funding timeline. Following agreement on a CIP proposal for the subject budget year(s), it is presented by PW to the Budget Subcommittee. Subcommittee members consist of two City Council members. Typically, the subcommittee's recommendations are incorporated, a second updated CIP proposal is presented to the entire City Council at a study session along with the annual operating budget.

Prior to going to City Council for final approval, the CIP proposal is presented to the Planning Commission. The Planning Commission must review the CIP and find it consistent with the City's General Plan.

The development of the CIP is not a project, as defined in the California Environmental Quality Act (CEQA). Therefore, an environmental review is not required for its adoption. However, individual projects listed herein may be subject to CEQA. Environmental reviews will be conducted at the appropriate times during implementation of those projects.

Appropriations

The FY2023-24 CIP budget totals \$ 40.3 million. There are 172 projects within the FY2023-24 five-year plan, 45 of which bear appropriations for FY2023-24. The following pages summarize funding proposals over the next five-year period - those with appropriations in the FY2023-24 budget year and those with general funding proposals (to be appropriated in future budget cycles) for future years (FY2024-25 to 2027-28). Details of each individual project are also included in Appendix A.

Funding Sources

The FY2023-24 CIP is funded by a wide range of different sources and funds used depending on the nature of the project. The City applies for external grant funding, wherever possible, from federal, state, and local agencies; uses bond financing if financially appropriate and feasible for large construction projects; employs revenues generated from various development impact fees; and transfers funding from other city funds (including the General Fund) and City reserves when needed and appropriate. Local tax measures also contribute to capital projects, including Measure A, Measure W (city and county), and Gas Tax. The pie chart and table in the following pages show the split of the FY2023-24 CIP by funding source and by project type.

On Going Maintenance and Operations Impact

The majority of the new and ongoing projects listed in this CIP result in improvement and/or replacement of existing facilities and equipment. In some cases, the operations and maintenance efforts and costs stay the same. Installation of some new equipment results in reduced energy costs due to higher efficiency. Reduced maintenance effort and costs are also realized where new equipment will not need replacement parts during the first several years of its use. New operations and maintenance costs are, however, required where projects result in the installation of new equipment and facilities where none previously existed.

City operations and maintenance staff continually review existing and upcoming requirements and make as-needed changes to their staffing and budgets in order to accommodate the needs of the City's ever-changing infrastructure.

Conclusion

The FY 2023-24 CIP encompasses ongoing and new investments in the City's infrastructure and operations, with an emphasis on cost efficiency, proactive management, and regulatory compliance. This document provides City Council and the public with a summary of the projects that Public Works will be managing during the next fiscal year and beyond for the continual betterment of all South San Francisco residents, businesses, and visitors.



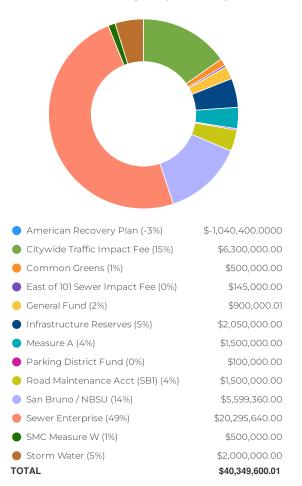
Capital Improvement Program - 1-Year: FY2023-24

The list below shows the breakdown of the appropriations for the CIP budget by Funding Source.

Total Capital Requested \$40,349,600

45 Capital Improvement Projects

Total Funding Requested by Source



CIP Appropriations by City Fund

The table below shows the CIP budget appropriations by City fund number.

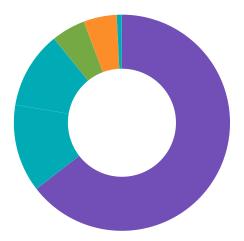
			FY 2023-34
	Appropriated	Appropriations	
Funding Source	Fund #		Request
General Fund	100	\$	900,000
American Rescue Plan Act (ARPA)	201	\$	(1,040,400)
Measure A	211	\$	1,500,000
Road Maintenance Rehabilitation Account (RMRA)-SB1	212	\$	1,500,000
Measure W - San Mateo County	213	\$	500,000
Common Greens	231-234	\$	500,000
Infrastructure Reserve	513	\$	2,050,000
Wastewater (Sewer)	710	\$	20,295,640
San Bruno Sewer (External funding)	N/A	\$	5,599,360
Parking District	720	\$	100,000
Stormwater	740	\$	2,000,000
East of 101 Sewer Impact Fee	810	\$	145,000
Citywide Traffic Impact Fee	825	\$	6,300,000
TOTAL		\$	40,349,600

CIP Appropriations by Project Type

The following table and pie chart show the FY2023-24 appropriations for capital improvement projects split by project type. Sanitary Sewer capital projects account for the largest proportion of project funding (\$26.04 million or 65% of total appropriations). \$5.6 million of this expenditure amount will be reimbursed by the City's Wastewater partner, the city of San Bruno.

			FY 2023-24	
		Requested		
Project Type	Count	A	opropriations	
Public Facilities	5	\$	309,600	
Parks	5	\$	2,050,000	
Storm Drains	1	\$	2,000,000	
Sanitary Sewer	16	\$	26,040,000	
Streets	4	\$	4,650,000	
Traffic	14	\$	5,300,000	
TOTAL	45	\$	40,349,600	

Capital Improvement Plan by Project Type



Sanitary Sewer \$26,040,000 (64.54%)
Traffic \$5,300,000 (13.14%)
Streets \$4,650,000 (11.52%)
Parks \$2,050,000 (5.08%)
Storm Drains \$2,000,000 (4.96%)
Public Facilities \$309,600 (0.77%)



Capital Improvement Plan Requests

Itemized Requests for 2024	
pf2002 Oyster Point Marina Water-Taxi Ferry Terminal - Phase 1 (Spit)	\$0
Engineering and design work to upgrade Oyster Point peninsula, the adjacent guest dock and design ferry terminal and passenger building. The improvements will eliminate flooding over the landfill and rise.	
pf2203 Terrabay Gymnasium HVAC Replacement	\$100,000
Replace the heating, ventilating, and air conditioning systems (HVAC) at the Terrabay Gymnasium an which has reached the end of its life and is no longer functioning.	d Recreation Center
pf2305 Free Public Wifi Network	-\$140,400
To build a public Wifi network and pilot in the uptown/downtown area, providing 100MB download an speeds.	nd 25MB upload
pf2401 City Facilities Door Access Controls	\$250,000
Implementation of an access control system to facilitate quick and convenient access for authorized restricting access to unauthorized individuals . This initiative was identified as part of the 2017 IT Strat	
pf2402 Parking District Lot Rehabilitation	\$100,000
Paving, striping and maintenance of all city surface lots within the Parking District.	
pk2401 Replacement of Light Structures at Terrabay Recreation Center	\$500,000
Replace nine light poles that are needed for parking lot safety lighting and tennis court usage.	
pk2402 Dundee Park Remodel	\$600,000
Renovation of Dundee Park includes a new design, playground, and sports courts.	
pk2403 Brentwood Park Irrigation Infrastructure Upgrade	\$400,000
Irrigating the hillside in the back of the park to plant trees after mitigation and removal of hazardous	strees.
pk2404 Common Greens Rehabilitation Study & Implementation	\$500,000
Pre-design for study and implementation of common greens rehabilitation.	
pk2405 Clay Park Court Resurfacing	\$50,000
Resurfacing of the basketball court at Clay Park.	
sd2401 Storm Damage Repairs	\$2,000,000
Repairs of damage caused by mudslides from recent storms of late December 2022-early January 202	23.
ss1502 Pump Station No. 4 Redundant Force Main	\$4,050,000
The PS4 is the only main conveyance line East of 101.	
ss1801 Sewer Master Plan GP Update	\$90,000
Design and model update to the General Plan adopted in late 2022. Review of the model will either ve sizing recommendations from the Citywide Sewer Master Plan updated in early 2022.	erify or update the CIP
ss2001 Sanitary Sewer Rehabilitation	\$1,000,000

Ongoing maintenance required for sanitary sewer per the Sanitary Sewer Master Plan.

ss2301 WQCP Diffused Air Flotation Thickener Replacement
Upgrade the existing flotation thickeners to accommodate plant processes.
ss2302 WQCP Sludge Dewatering Improvements
For the design and installation of sludge pretreatment conditioning system to increase biosolids total percette the goal of decreasing hauling and disposal costs, as SB1383 now classifies biosolids as organic.
ss2401 Oyster Point Sewer Main Upsize
Co-funding agreement with Kilroy to design and construct a sewer main upsize for the Oyster Point sewer to Pump Station #2.
ss2402 Variable Frequency Drive Modernization Project - WQCP
Replacement of variable frequency drive components associated with Plant pumping systems originally in
ss2403 Variable Frequency Drive Replacement Project - Sanitary Pump Stations
Replacement of variable frequency drive components associated with Plant pumping systems originally in
ss2404 Programable Logic Controller Replacement Project - WQCP and Sanitary Pump Stations
Modernization of programable logic controllers at plant and pump stations to replace existing from 1999.
ss2405 Headworks No. 1 Grit Chamber Tower Rehabilitation Project - WQCP
Evaluate, design and construct replacement grit tower structures installed in 1951.
ss2406 Transformer K Replacement Project - WQCP
Engineer, design and install replacement Transformer K originally installed in 1991.
ss2407 SB 1383 Organics Diversion Mandate Compliance and Cogeneration Expansion Project - WQCP
Evaluate, engineer, and design processing and storage equipment to comply with SB 1383 mandate and en renewable biogas production. This project will expand sustainable onsite power generation and heat recover
ss2408 Biosolids Drying and Recycling Project - WQCP -Project 2
Evaluate, design, and construct equipment associated with decreased moisture content of biosolids to com 1383 mandate. Renewable products such as biochar, soil amendments, and fly ash enhancers.
ss2409 Industrial Coating Reapplication Project - WQCP and Pump Stations
Project to maintain applied industrial coatings to Plant and pump station metal assets.
ss2410 WQCP Operations Control Center Rehabilitation Project - WQCP

Project to modernize operations control center to achieve the following goals - 1) better ergonomics, 2) replacement terminals for Plant SCAEDA supervisory control and data acquisition, 3) replacement of HVAC system.

ss2411 NPDES Permit Compliance Upgrade (nutrient removal)

Participate in a regional study.

st1703 Bridge Preventative Maintenance Program

This project will conduct preventative maintenance on ten (10) city bridges including: Colma Creek Bridge at Produce Avenue, Canal Bridge at Linden Avenue, two bridges over San Bruno Channel over N. Access Road, Colma Creek Bridge at Spruce Ave.,...

st1804 Bridge Preventative Maintenance - Grand

This project will conduct preventative maintenance on Grand Avenue overpasses.

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main from Gull

ss2402 Variable Frequency Drive Modernization Project - WQCP	\$1,000,000

nstalled in 1998.

\$1,000,000

nstalled in 1998.

\$2,050,000

ss2405 Headworks No. 1 Grit Chamber Tower Rehabilitation Project - WQCP	\$2,000,000
Evaluate, design and construct replacement grit tower structures installed in 1951.	

\$5,000,000

hance ery.

ss2408 Biosolids Drying and Recycling Project - WQCP -Project 2	\$1,000,000
Evaluate, design, and construct equipment associated with decreased moisture content of biosolids to comply 1383 mandate. Renewable products such as biochar, soil amendments, and fly ash enhancers.	with SB
ss2409 Industrial Coating Reapplication Project - WQCP and Pump Stations	\$2,000,000

\$1,000,000

\$100,000

\$200,000

\$200,000

\$1,000,000

\$50,000

City of South San Francisco | FY2023-24 Budget Book

and... tr2301 Miscellaneous Traffic Improvements measures from the Traffic Advisory Committee, Neighborhood meetings or as needed. tr2401 Airport Boulevard Bike/Ped Gap Closure Study tr2402 El Camino Real Bik/Ped Improvements Support for studies to implement Active South City recommendations on El Camino Real and connections to Centennail Trail tr2403 Traffic Signal Safety Improvements Project

Design & Construct new traffic signals at the intersection of Junipero Serra Blvd/Arroyo; Signal improvements/modifications at the intersections of Grand Ave/Spruce Ave, Grand Ave/Maple, Grand Ave/Linden Ave; and install retroreflective...

tr2404 Chestnut Ave & Commercial Ave Intersection Improvement Project	\$300,000
Design & construct new traffic signals at the intersections to improve pedestrian safety. The improvements incluc	le the
removal of the "slip lane" and concrete island at the southeast corner that currently provides a free right turn	

tr2405 Citywide School Traffic Calming Improvement Project

Design & construct traffic calming improvements at grades Kindergarten through 12 schools, including 15mph speed reduction.

tr2406 Traffic Studies and Grant Support
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Support for any traffic-related studies from the Traffic Advisory Committee, Neighborhood meetings or as needed, and support for grant applications as needed.

\$100,000
seeks to link the e
\$2,000,000
in the City are
\$100,000

Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

tr2410 Spruce Avenue - Corridor Study to support Bike/Ped and Complete Streets	\$100,000
Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.	

tr2411 Gateway Boulevard - Corridor Study to support Bike/Ped and Complete Streets

Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

st2401 Complete Streets Improvements

Design & construct pedestrian and storm drain improvements at Elm Ct, Hillside Blvd, Park Way and Ponderosa Rd.	

st2402 2024 Street Surface Seal project

Design & construct street surface seal project as part of the Pavement Management Program (PMP) that will cycle through Zones 1 - 5, one zone each year providing a new surface seal of streets with new thermoplastic striping, legends

Design & construct any traffic related improvements in the City, such as striping, signs, and other traffic calming

Support for feasibility studies as needed to complete bike/ped network, and support for grant applications.

\$1,000,000

\$3,500,000

\$300,000

\$300.000

\$300,000

\$500,000

\$600,000

\$300,000

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\$100,000

Page 11

tr2412 Forbes Boulevard - Corridor Study to support Bike/Ped and Complete Streets

\$100,000

\$200,000

Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

tr2413 El Camino Real at 1st to Centennial Trail Gap Closure

Install bike and pedestrian signalized intersection at ECR @ 1st and connect the gap to Centennial Trail at 1st Street to set up for grant funding.

APPENDIX



CAPITAL IMPROVEMENT PLAN REQUESTS



pf2002 Oyster Point Marina Water-Taxi Ferry Terminal - Phase 1 (Spit)

Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pf2002

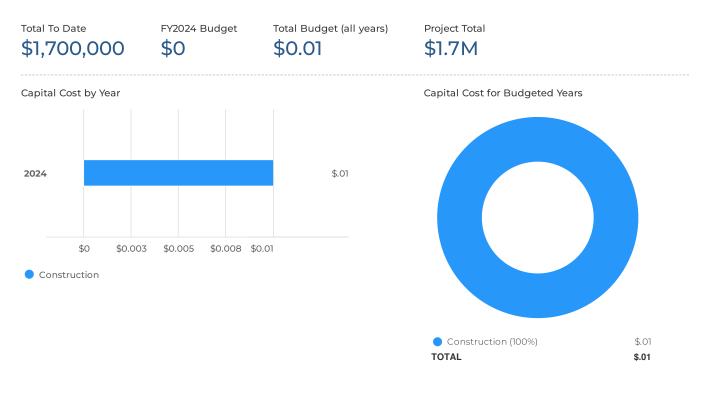
Description

Engineering and design work to upgrade Oyster Point peninsula, the adjacent guest dock and design a new water-taxi ferry terminal and passenger building. The improvements will eliminate flooding over the landfill and account for sea level rise.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$1,700,000.00
Expenditures to Date	\$1,251,882.50
Existing / New Project	Existing project
Project Category	Public Facilities project



Capital Cost



Capital Cost Breakdown				
Capital Cost	To Date	FY2024	Total	
Construction	\$1,653,655	\$0	\$1,653,655	
Contingency	\$46,345		\$46,345	
Total	\$1,700,000	\$O	\$1,700,000	



Funding Sources



Funding Sources Breakdown			
Funding Sources	To Date	FY2024	Total
General Fund	\$350,000	\$890,000	\$1,240,000
Measure A	\$350,000		\$350,000
American Recovery Plan	\$1,000,000	-\$890,000	\$110,000
Total	\$1,700,000	\$0	\$1,700,000

pf2203 Terrabay Gymnasium HVAC Replacement

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pf2203

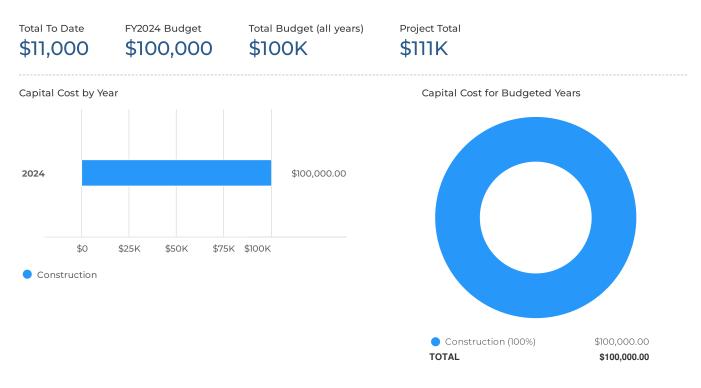
Description

Replace the heating, ventilating, and air conditioning systems (HVAC) at the Terrabay Gymnasium and Recreation Center which has reached the end of its life and is no longer functioning.

Details	
Project Manager	Brian Crume
Funding to Date	\$530,000
Expenditures to Date	\$11,000
Existing / New Project	Existing project
Project Category	Public Facilities project



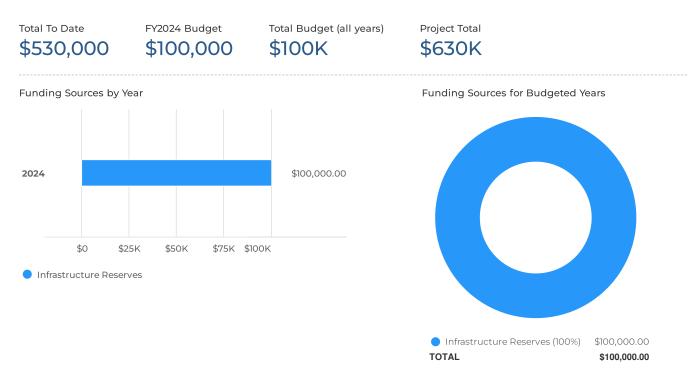
Capital Cost



Capital Cost Breakdown				
Capital Cost	To Date	FY2024	Total	
Construction	\$11,000	\$100,000	\$111,000	
Total	\$11,000	\$100,000	\$111,000	



Funding Sources



Funding Sources Breakdown			
Funding Sources	To Date	FY2024	Total
Infrastructure Reserves	\$530,000	\$100,000	\$630,000
Total	\$530,000	\$100,000	\$630,000

pf2305 Free Public Wifi Network

Marissa Garren, Management Analyst I
Capital Improvement Plan
Capital Improvement
pf2305

Description

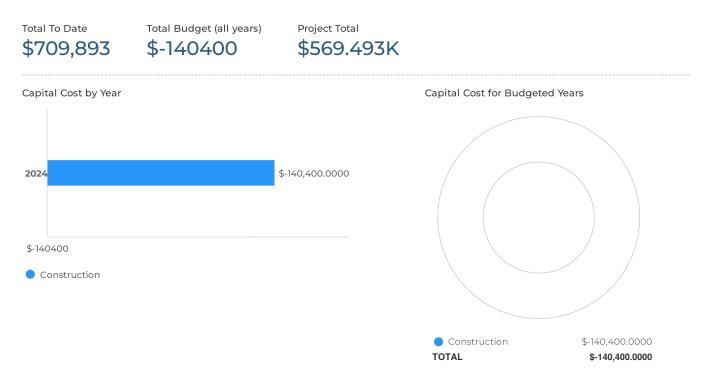
To build a public Wifi network and pilot in the uptown/downtown area, providing 100MB download and 25MB upload speeds.

Details

Project Manager	Tony Barrera
Funding to Date	\$850,400.00
Expenditures to Date	\$709,893.20
Existing / New Project	Existing project
Project Category	Public Facilities project

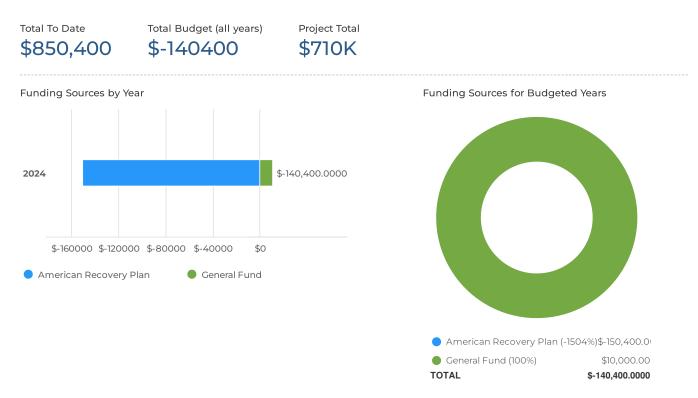


Capital Cost



Capital Cost Breakdown				
Capital Cost	To Date	FY2024	Total	
Construction	\$709,893	-\$140,400	\$569,493	
Total	\$709,893	-\$140,400	\$569,493	

Funding Sources



Funding Sources Breakdown			
Funding Sources	To Date	FY2024	Total
General Fund		\$10,000	\$10,000
Infrastructure Reserves	\$700,000		\$700,000
Total	\$700,000	\$10,000	\$710,000

pf2401 City Facilities Door Access Controls

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pf2401

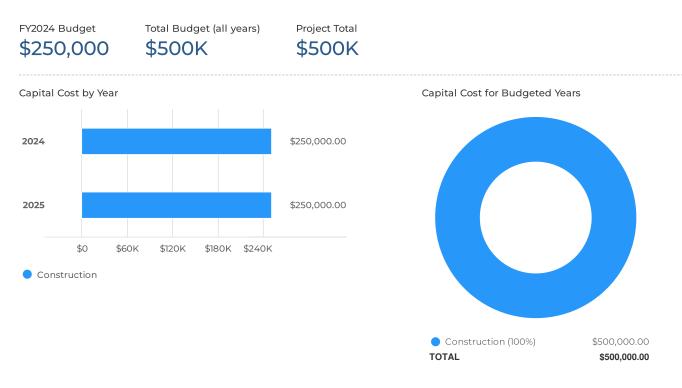
Description

Implementation of an access control system to facilitate quick and convenient access for authorized personnel while restricting access to unauthorized individuals. This initiative was identified as part of the 2017 IT Strategic Plan.

Details	
Project Manager	Tony Barrera / Brian Crume
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Public Facilities project



Capital Cost



Capital Cost Breakdown			
Capital Cost	FY2024	FY2025	Total
Construction	\$250,000	\$250,000	\$500,000
Total	\$250,000	\$250,000	\$500,000

Funding Sources



Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
Infrastructure Reserves	\$250,000	\$250,000	\$500,000
Total	\$250,000	\$250,000	\$500,000

pf2402 Parking District Lot Rehabilitation

arissa Garren, Management Analyst I
pital Improvement Plan
pital Improvement
2402
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Description

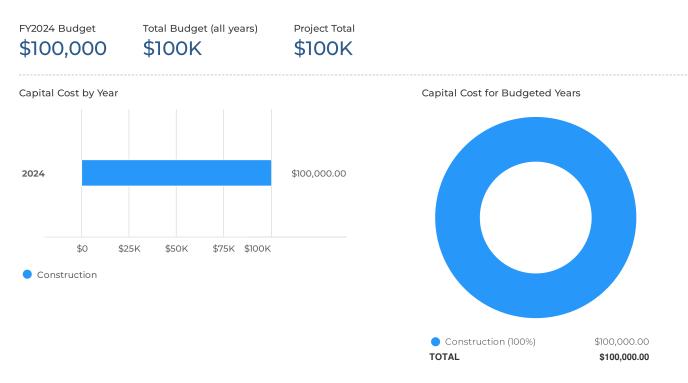
Paving, striping and maintenance of all city surface lots within the Parking District.

Details

Project Manager	Dave Bockhaus
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Public Facilities project



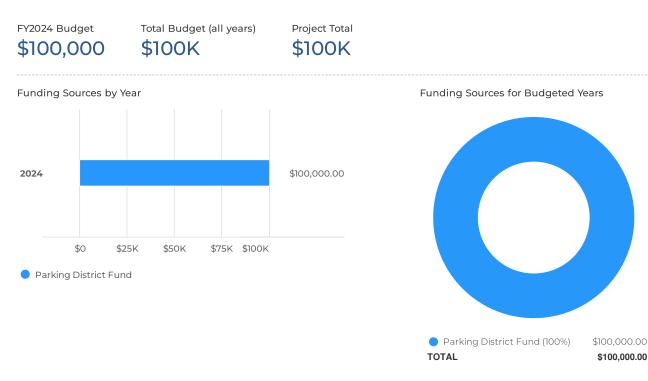
Capital Cost



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Construction	\$100,000	\$100,000
Total	\$100,000	\$100,000



Funding Sources



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Parking District Fund	\$100,000	\$100,000
Total	\$100,000	\$100,000

pk2401 Replacement of Light Structures at Terrabay Recreation Center

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pk2401

Description

Replace nine light poles that are needed for parking lot safety lighting and tennis court usage.

Details	
Project Manager	Joshua Richardson
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Parks project



Capital Cost



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$250,000	\$250,000
Construction	\$250,000	\$250,000
Total	\$500,000	\$500,000



Funding Sources



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Infrastructure Reserves	\$500,000	\$500,000
Total	\$500,000	\$500,000



pk2402 Dundee Park Remodel

Overview
Request Owner
Department
Туре
Project Number

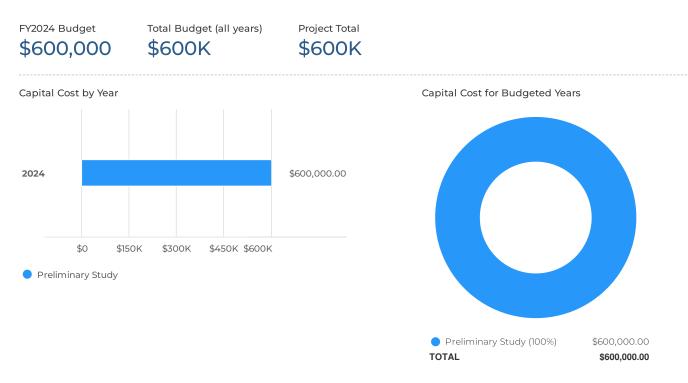
Marissa Garren, Management Analyst I Capital Improvement Plan Capital Improvement pk2402

Description

Renovation of Dundee Park includes a new design, playground, and sports courts.

Details	
Project Manager	Joshua Richardson
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Parks project

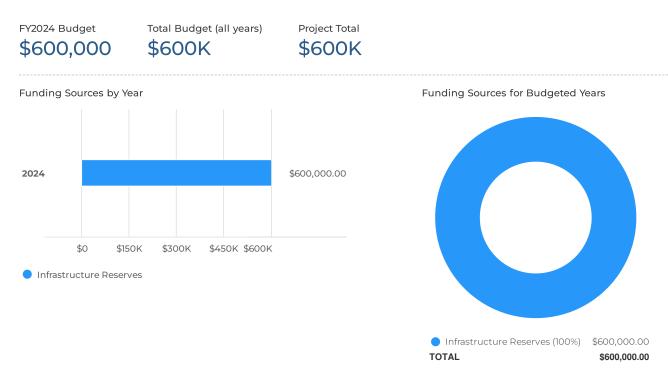
Capital Cost



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$600,000	\$600,000
Total	\$600,000	\$600,000



Funding Sources



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Infrastructure Reserves	\$600,000	\$600,000
Total	\$600,000	\$600,000



pk2403 Brentwood Park Irrigation Infrastructure Upgrade

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pk2403

Description

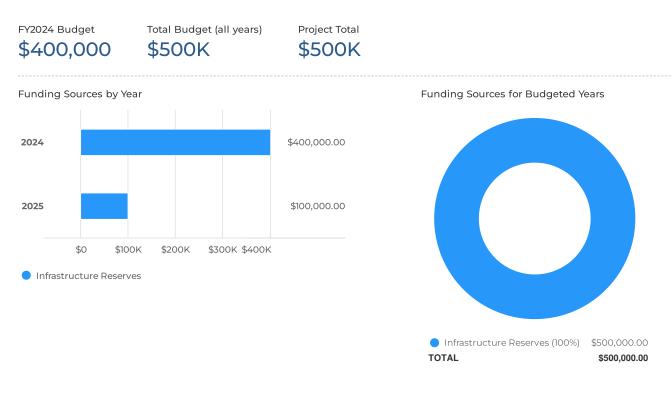
Irrigating the hillside in the back of the park to plant trees after mitigation and removal of hazardous trees.

Details	
Project Manager	Joshua Richardson
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Parks project





Capital Cost Breakdown			
Capital Cost	FY2024	FY2025	Total
Preliminary Study	\$400,000		\$400,000
Construction		\$100,000	\$100,000
Total	\$400,000	\$100,000	\$500,000



Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
Infrastructure Reserves	\$400,000	\$100,000	\$500,000
Total	\$400,000	\$100,000	\$500,000

pk2404 Common Greens Rehabilitation Study & Implementation

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pk2404

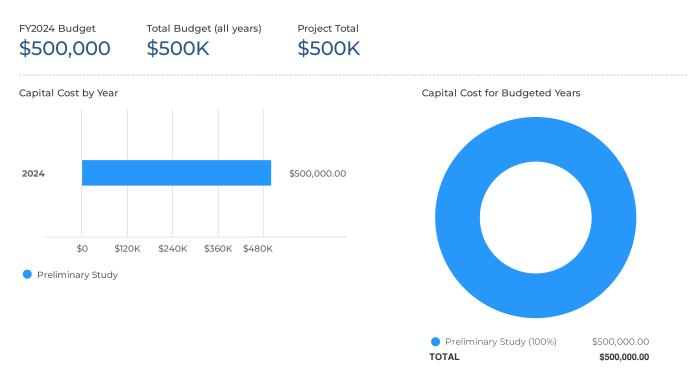
Description

Pre-design for study and implementation of common greens rehabilitation.

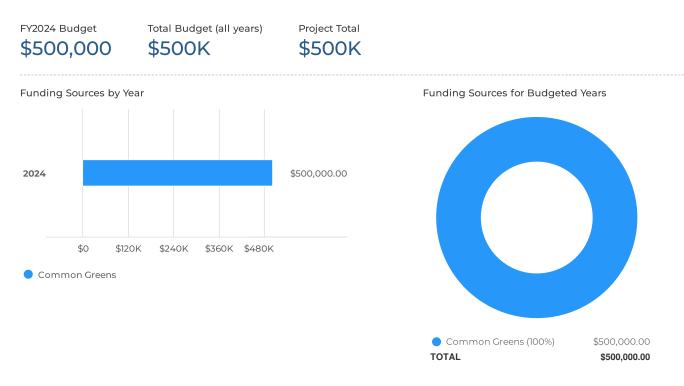
Details

Project Manager	Joshua Richardson
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Parks project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$500,000	\$500,000
Total	\$500,000	\$500,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Common Greens	\$500,000	\$500,000
Total	\$500,000	\$500,000

pk2405 Clay Park Court Resurfacing

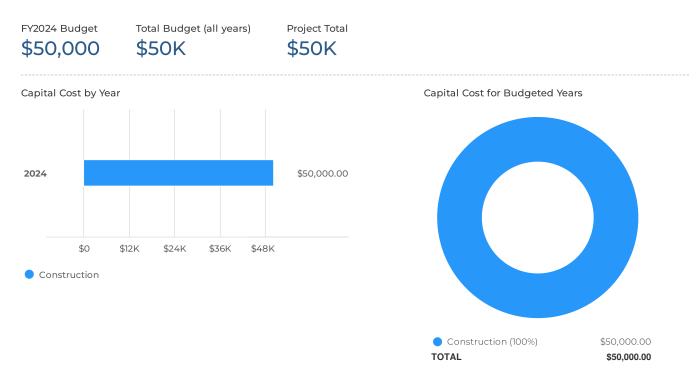
Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	pk2405

Description

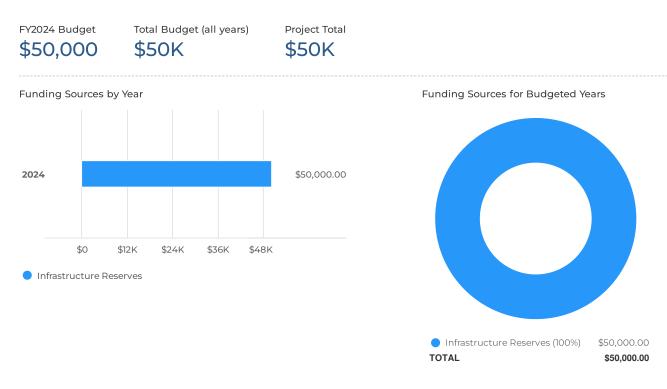
Resurfacing of the basketball court at Clay Park.

Details	
Project Manager	Joshua Richardson
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Parks project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Construction	\$50,000	\$50,000
Total	\$50,000	\$50,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Infrastructure Reserves	\$50,000	\$50,000
Total	\$50,000	\$50,000



sd2401 Storm Damage Repairs

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	sd2401

Description

Repairs of damage caused by mudslides from recent storms of late December 2022-early January 2023.

\$0 \$0

Matthew Ruble

New project

Storm Drains project

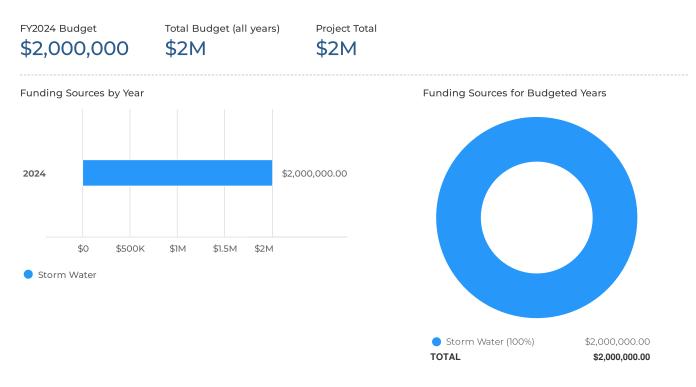
Details
Project Manager
Funding to Date
Expenditures to Date
Existing / New Project
Project Category

City of South San Francisco | FY2023-24 Budget Book





Capital Cost Breakdown					
Capital Cost FY2024 Total					
Design	\$1,000,000	\$1,000,000			
Construction	\$1,000,000	\$1,000,000			
Total	\$2,000,000	\$2,000,000			



Funding Sources Breakdown					
Funding Sources FY2024 Total					
Storm Water	\$2,000,000	\$2,000,000			
Total	\$2,000,000	\$2,000,000			



ss1502 Pump Station No. 4 Redundant Force Main

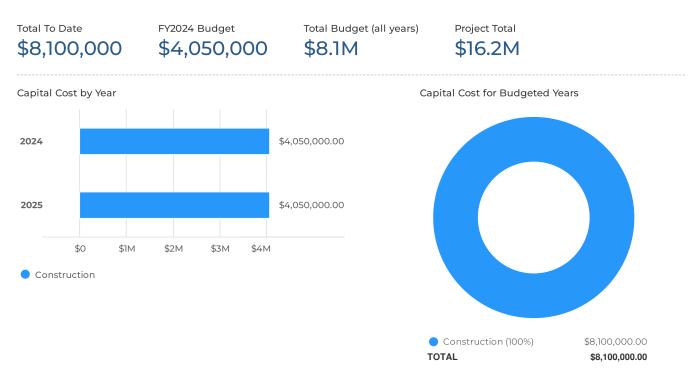
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss1502

Description

The PS4 is the only main conveyance line East of 101.

Details

Project Manager	Brian Schumacker
Funding to Date	\$8,100,000.00
Expenditures to Date	\$1,064,712.58
Existing / New Project	Existing project
Project Category	Sanitary Sewer project



Capital Cost Breakdown					
Capital Cost	To Date	FY2024	FY2025	Total	
Project Management	\$909,379			\$909,379	
Preliminary Study	\$6,931,653			\$6,931,653	
Design	\$258,968			\$258,968	
Construction		\$4,050,000	\$4,050,000	\$8,100,000	
Total	\$8,100,000	\$4,050,000	\$4,050,000	\$16,200,000	





Funding Sources Breakdown					
Funding Sources To Date FY2024 FY2025 Total					
Sewer Enterprise	\$8,100,000	\$4,050,000	\$4,050,000	\$16,200,000	
Total	\$8,100,000	\$4,050,000	\$4,050,000	\$16,200,000	



ss1801 Sewer Master Plan GP Update

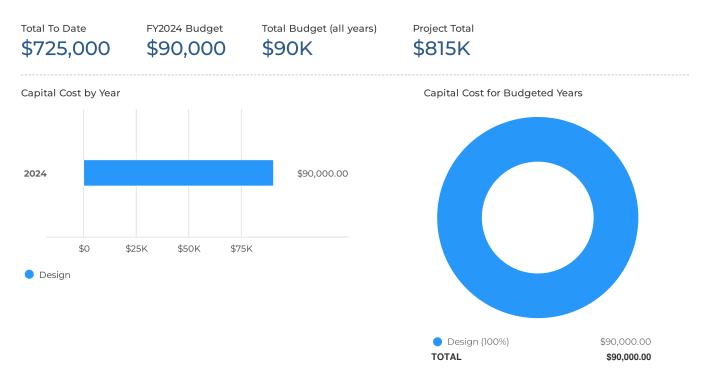
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss1801

Description

Design and model update to the General Plan adopted in late 2022. Review of the model will either verify or update the CIP sizing recommendations from the Citywide Sewer Master Plan updated in early 2022.

Details	
Project Manager	Jason Hallare
Funding to Date	\$725,000.00
Expenditures to Date	\$723,668.22
Existing / New Project	Existing project
Project Category	Sanitary Sewer project





Capital Cost Breakdown					
Capital Cost	To Date	FY2024	Total		
Project Management	\$14,506		\$14,506		
Preliminary Study	\$676,989		\$676,989		
Design	\$33,505	\$90,000	\$123,505		
Total	\$725,000	\$90,000	\$815,000		



Funding Sources Breakdown					
Funding Sources To Date FY2024 Total					
Sewer Enterprise	\$725,000	\$45,000	\$770,000		
East of 101 Sewer Impact Fee		\$45,000	\$45,000		
Total	\$725,000	\$90,000	\$815,000		

ss2001 Sanitary Sewer Rehabilitation

Overview		
Request Owner		
Department		

Type Project Number Amanda Parker, Management Analyst I Capital Improvement Plan Capital Improvement ss2001

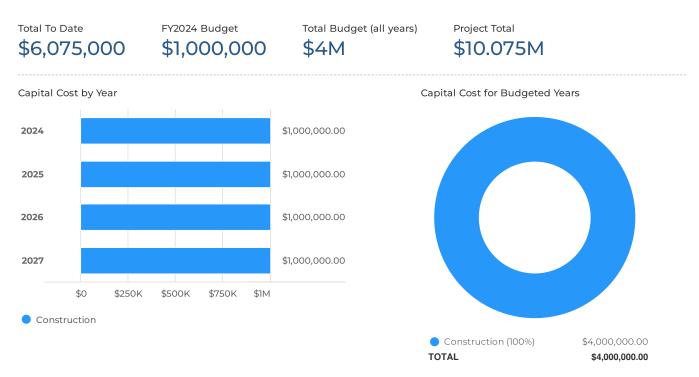
Description

Ongoing maintenance required for sanitary sewer per the Sanitary Sewer Master Plan.

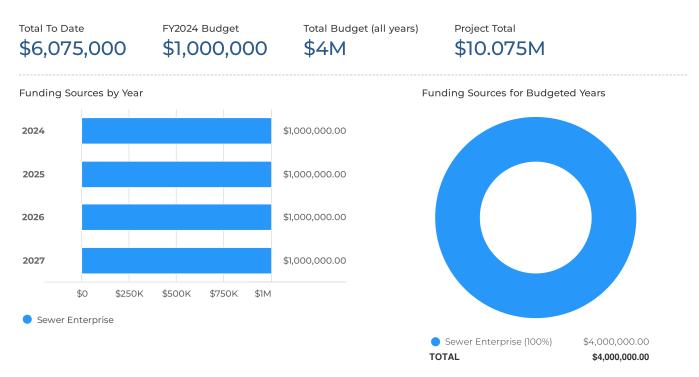
Details

Project Manager Funding to Date Expenditures to Date Existing / New Project Project Category Lawrence Henriquez \$6,075,000 \$26.55 Existing project Sanitary Sewer project





Capital Cost Breakdown						
Capital Cost	To Date	FY2024	FY2025	FY2026	FY2027	Total
Construction		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Other	\$6,075,000					\$6,075,000
Total	\$6,075,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$10,075,000



Funding Sources Breakdown						
Funding Sources	To Date	FY2024	FY2025	FY2026	FY2027	Total
Sewer Enterprise	\$6,075,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$10,075,000
Total	\$6,075,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$10,075,000



ss2301 WQCP Diffused Air Flotation Thickener Replacement

Overview
Request Owner
Department
Туре
Project Number

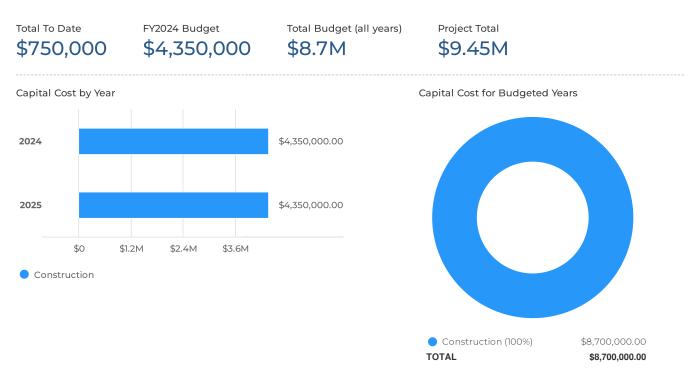
Amanda Parker, Management Analyst I Capital Improvement Plan Capital Improvement ss2301

Description

Upgrade the existing flotation thickeners to accommodate plant processes.

Details

Project Manager	Brian Schumacker
Funding to Date	\$750,000.00
Expenditures to Date	\$0
Existing / New Project	Existing project
Project Category	Sanitary Sewer project



Capital Cost Breakdown					
Capital Cost	To Date	FY2024	FY2025	Total	
Construction	\$750,000	\$4,350,000	\$4,350,000	\$9,450,000	
Total	\$750,000	\$4,350,000	\$4,350,000	\$9,450,000	



Funding Sources Breakdown					
Funding Sources	To Date	FY2024	FY2025	Total	
Sewer Enterprise	\$750,000	\$3,178,980	\$3,178,980	\$7,107,960	
San Bruno / NBSU		\$1,171,020	\$1,171,020	\$2,342,040	
Total	\$750,000	\$4,350,000	\$4,350,000	\$9,450,000	

ss2302 WQCP Sludge Dewatering Improvements

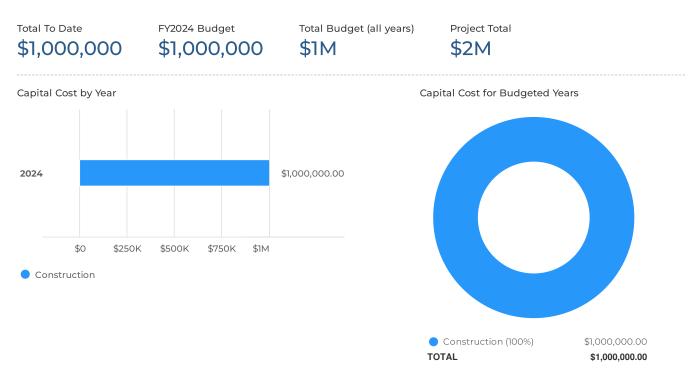
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2302

Description

For the design and installation of sludge pretreatment conditioning system to increase biosolids total percent solids with the goal of decreasing hauling and disposal costs, as SB1383 now classifies biosolids as organic.

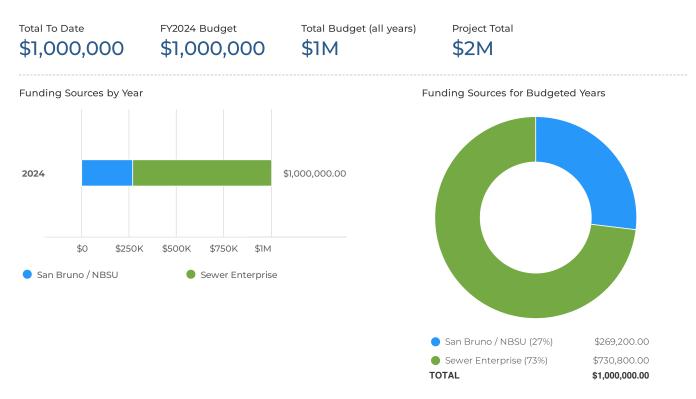
Details	
Project Manager	Brian Schumacker
Funding to Date	\$1,000,000
Expenditures to Date	\$0
Existing / New Project	Existing project
Project Category	Sanitary Sewer project





Capital Cost Breakdown					
Capital Cost	To Date	FY2024	Total		
Construction	\$1,000,000	\$1,000,000	\$2,000,000		
Total	\$1,000,000	\$1,000,000	\$2,000,000		





Funding Sources Breakdown					
Funding Sources	To Date	FY2024	Total		
Sewer Enterprise	\$1,000,000	\$730,800	\$1,730,800		
San Bruno / NBSU		\$269,200	\$269,200		
Total	\$1,000,000	\$1,000,000	\$2,000,000		

ss2401 Oyster Point Sewer Main Upsize

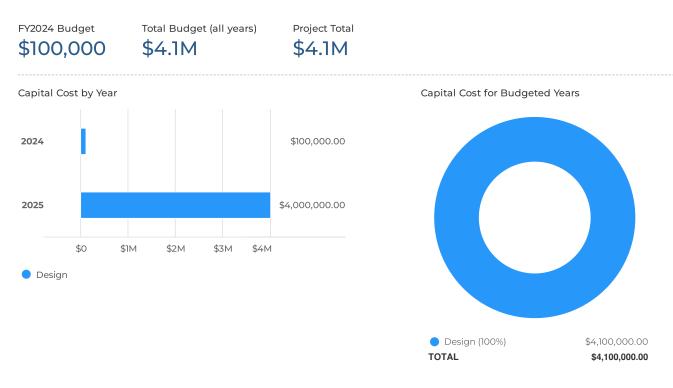
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2401

Description

Co-funding agreement with Kilroy to design and construct a sewer main upsize for the Oyster Point sewer main from Gull to Pump Station #2.

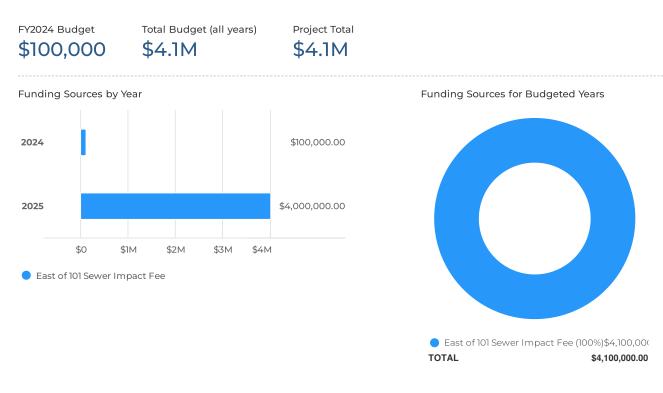
Jason Hallare
\$O
\$O
New project
Sanitary Sewer project





Capital Cost Breakdown					
Capital Cost	FY2024	FY2025	Total		
Design	\$100,000	\$4,000,000	\$4,100,000		
Total	\$100,000	\$4,000,000	\$4,100,000		





Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
East of 101 Sewer Impact Fee	\$100,000	\$4,000,000	\$4,100,000
Total	\$100,000	\$4,000,000	\$4,100,000

ss2402 Variable Frequency Drive Modernization Project - WQCP

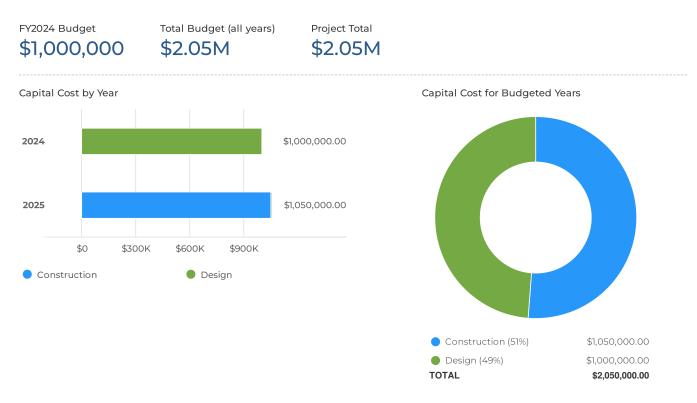
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2402

Description

Replacement of variable frequency drive components associated with Plant pumping systems originally installed in 1998.

Details

Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project



Capital Cost Breakdown			
Capital Cost	FY2024	FY2025	Total
Design	\$1,000,000		\$1,000,000
Construction		\$1,050,000	\$1,050,000
Total	\$1,000,000	\$1,050,000	\$2,050,000



Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
Sewer Enterprise	\$730,800	\$767,340	\$1,498,140
San Bruno / NBSU	\$269,200	\$282,660	\$551,860
Total	\$1,000,000	\$1,050,000	\$2,050,000

ss2403 Variable Frequency Drive Replacement Project - Sanitary Pump Stations

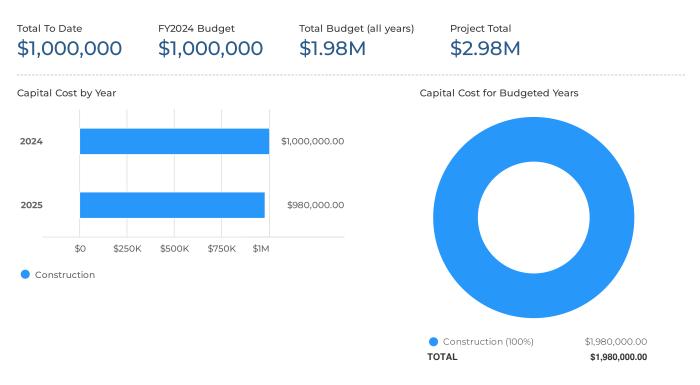
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2403

Description

Replacement of variable frequency drive components associated with Plant pumping systems originally installed in 1998.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$O
Expenditures to Date	\$O
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown				
Capital Cost	To Date	FY2024	FY2025	Total
Design	\$1,000,000			\$1,000,000
Construction		\$1,000,000	\$980,000	\$1,980,000
Total	\$1,000,000	\$1,000,000	\$980,000	\$2,980,000



Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
Sewer Enterprise	\$730,800	\$716,184	\$1,446,984
San Bruno / NBSU	\$269,200	\$263,816	\$533,016
Total	\$1,000,000	\$980,000	\$1,980,000

ss2404 Programable Logic Controller Replacement Project - WQCP and Sanitary Pump Stations

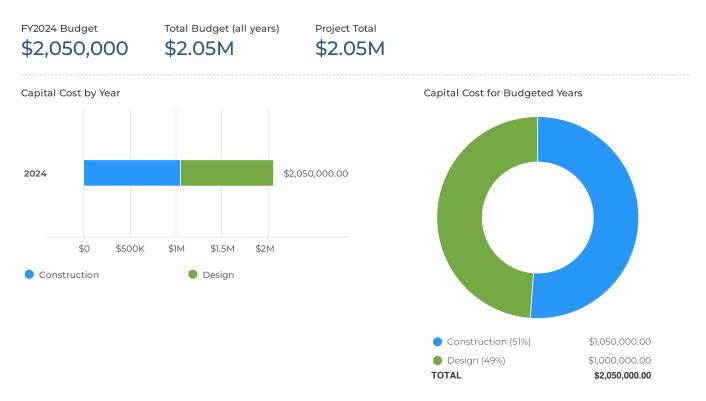
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2404

Description

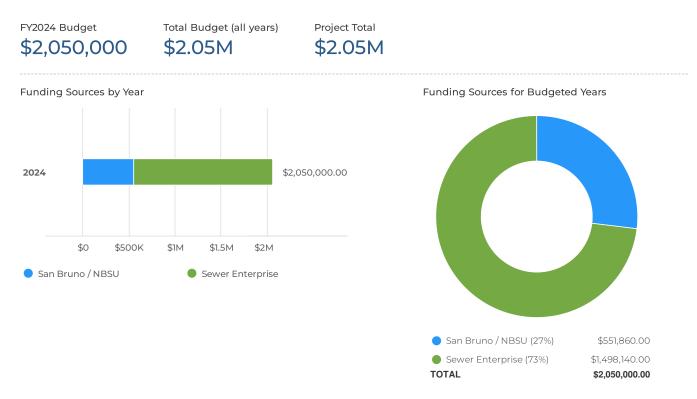
Modernization of programable logic controllers at plant and pump stations to replace existing from 1999.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$1,000,000	\$1,000,000
Construction	\$1,050,000	\$1,050,000
Total	\$2,050,000	\$2,050,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Sewer Enterprise	\$1,498,140	\$1,498,140
San Bruno / NBSU	\$551,860	\$551,860
Total	\$2,050,000	\$2,050,000

ss2405 Headworks No. 1 Grit Chamber Tower Rehabilitation Project - WQCP

Amanda Parker, Management Analyst I
Capital Improvement Plan
Capital Improvement
ss2405

Description

Evaluate, design and construct replacement grit tower structures installed in 1951.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project



Capital Cost Breakdown			
Capital Cost	FY2024	FY2025	Total
Design	\$2,000,000		\$2,000,000
Construction		\$3,000,000	\$3,000,000
Total	\$2,000,000	\$3,000,000	\$5,000,000



Funding Sources Breakdown			
Funding Sources	FY2024	FY2025	Total
Sewer Enterprise	\$1,461,600	\$2,192,400	\$3,654,000
San Bruno / NBSU	\$538,400	\$807,600	\$1,346,000
Total	\$2,000,000	\$3,000,000	\$5,000,000

ss2406 Transformer K Replacement Project - WQCP

Overview
Request Owner
Department
Туре
Project Number

Amanda Parker, Management Analyst I Capital Improvement Plan Capital Improvement ss2406

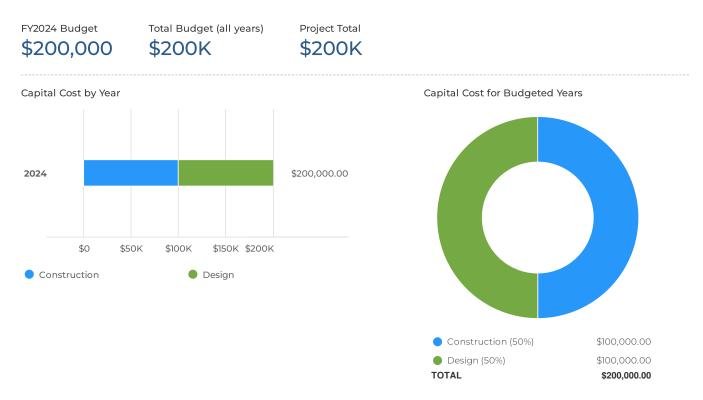
Description

Engineer, design and install replacement Transformer K originally installed in 1991.

Details

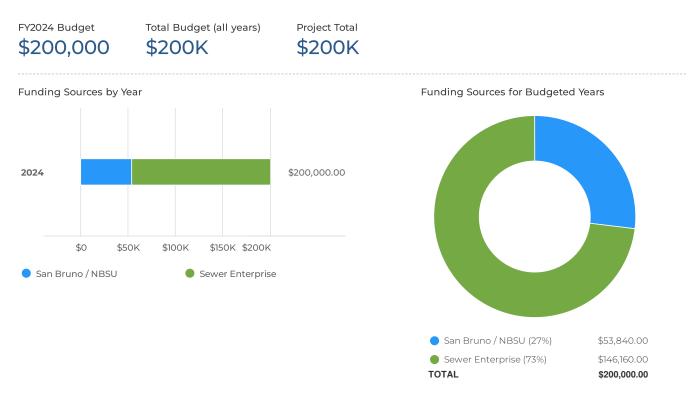
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$100,000	\$100,000
Construction	\$100,000	\$100,000
Total	\$200,000	\$200,000





Funding Sources Breakdown		
Funding Sources	FY2024	Total
Sewer Enterprise	\$146,160	\$146,160
San Bruno / NBSU	\$53,840	\$53,840
Total	\$200,000	\$200,000

ss2407 SB 1383 Organics Diversion Mandate Compliance and Cogeneration Expansion Project - WQCP

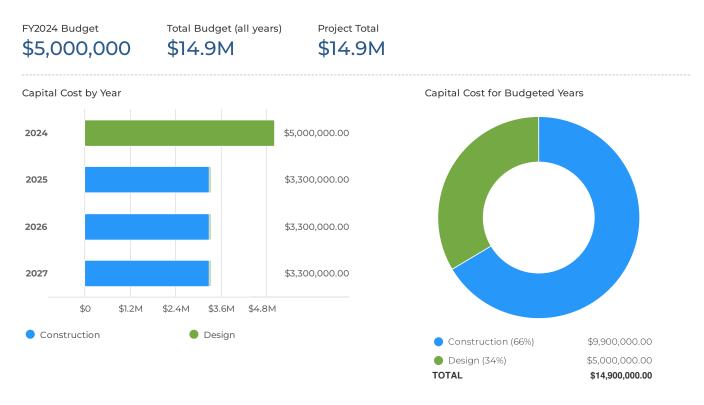
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2407

Description

Evaluate, engineer, and design processing and storage equipment to comply with SB 1383 mandate and enhance renewable biogas production. This project will expand sustainable onsite power generation and heat recovery.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown					
Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Design	\$5,000,000				\$5,000,000
Construction		\$3,300,000	\$3,300,000	\$3,300,000	\$9,900,000
Total	\$5,000,000	\$3,300,000	\$3,300,000	\$3,300,000	\$14,900,000



Funding Sources Breakdown					
Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
Sewer Enterprise	\$3,654,000	\$2,411,640	\$2,411,640	\$2,411,640	\$10,888,920
San Bruno / NBSU	\$1,346,000	\$888,360	\$888,360	\$888,360	\$4,011,080
Total	\$5,000,000	\$3,300,000	\$3,300,000	\$3,300,000	\$14,900,000

ss2408 Biosolids Drying and Recycling Project - WQCP -Project 2

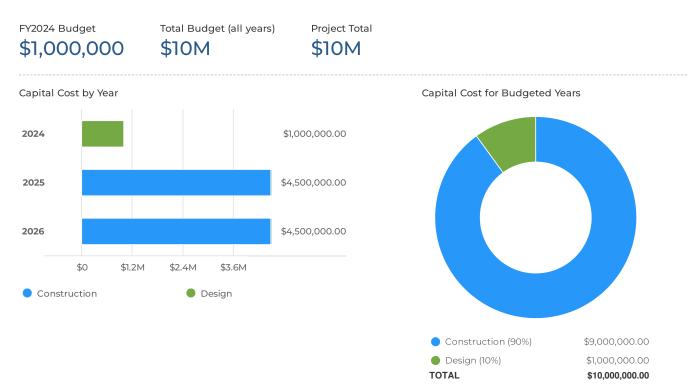
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2408

Description

Evaluate, design, and construct equipment associated with decreased moisture content of biosolids to comply with SB 1383 mandate. Renewable products such as biochar, soil amendments, and fly ash enhancers.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown				
Capital Cost	FY2024	FY2025	FY2026	Total
Design	\$1,000,000			\$1,000,000
Construction		\$4,500,000	\$4,500,000	\$9,000,000
Total	\$1,000,000	\$4,500,000	\$4,500,000	\$10,000,000





Funding Sources Breakdown				
Funding Sources	FY2024	FY2025	FY2026	Total
Sewer Enterprise	\$730,800	\$3,288,600	\$3,288,600	\$7,308,000
San Bruno / NBSU	\$269,200	\$1,211,400	\$1,211,400	\$2,692,000
Total	\$1,000,000	\$4,500,000	\$4,500,000	\$10,000,000

ss2409 Industrial Coating Reapplication Project - WQCP and Pump Stations

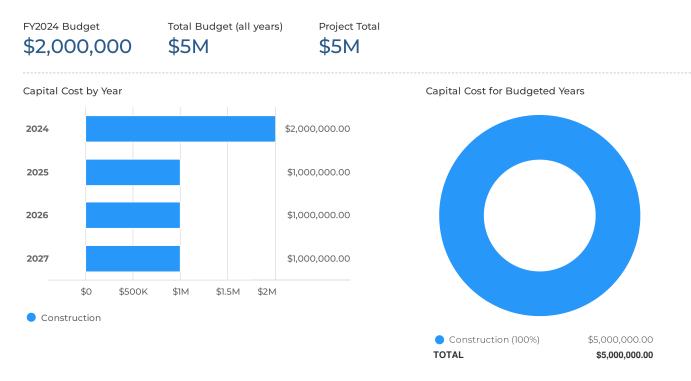
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2409

Description

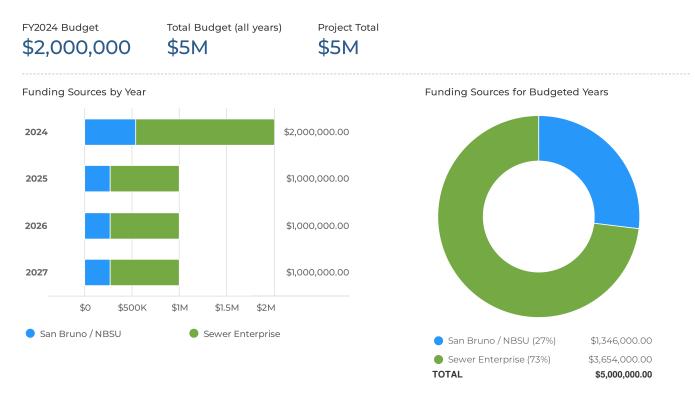
Project to maintain applied industrial coatings to Plant and pump station metal assets.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown					
Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Construction	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Total	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000



Funding Sources Breakdown					
Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
Sewer Enterprise	\$1,461,600	\$730,800	\$730,800	\$730,800	\$3,654,000
San Bruno / NBSU	\$538,400	\$269,200	\$269,200	\$269,200	\$1,346,000
Total	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000

ss2410 WQCP Operations Control Center Rehabilitation Project -WQCP

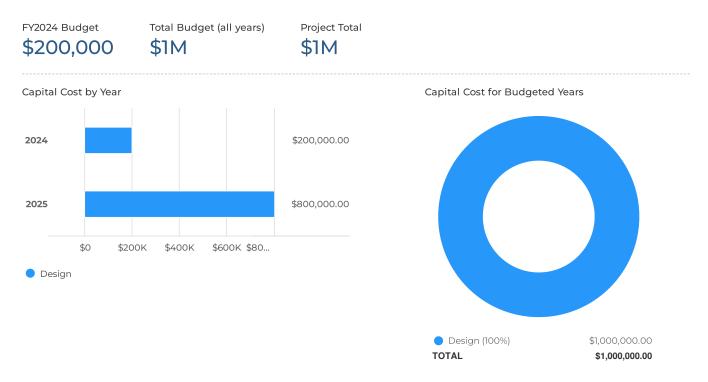
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2410

Description

Project to modernize operations control center to achieve the following goals - 1) better ergonomics, 2) replacement terminals for Plant SCAEDA supervisory control and data acquisition, 3) replacement of HVAC system.

Details	
Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$O
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown			
Capital Cost	FY2024	FY2025	Total
Design	\$200,000	\$800,000	\$1,000,000
Total	\$200,000	\$800,000	\$1,000,000





Funding Sources Breakdown				
Funding Sources	FY2024	FY2025	Total	
Sewer Enterprise	\$146,160	\$584,640	\$730,800	
San Bruno / NBSU	\$53,840	\$215,360	\$269,200	
Total	\$200,000	\$800,000	\$1,000,000	

ss2411 NPDES Permit Compliance Upgrade (nutrient removal)

Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	ss2411

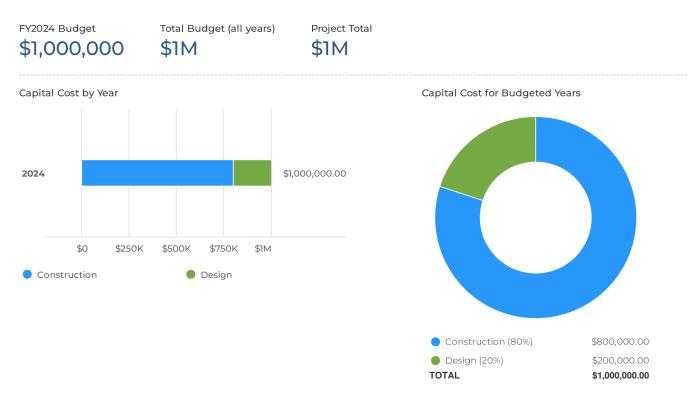
Description

Participate in a regional study.

Details

Project Manager	Brian Schumacker
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Sanitary Sewer project





Capital Cost Breakdown			
Capital Cost	FY2024	Total	
Design	\$200,000	\$200,000	
Construction	\$800,000	\$800,000	
Total	\$1,000,000	\$1,000,000	





Funding Sources Breakdown			
Funding Sources	FY2024	Total	
Sewer Enterprise	\$730,800	\$730,800	
San Bruno / NBSU	\$269,200	\$269,200	
Total	\$1,000,000	\$1,000,000	

st1703 Bridge Preventative Maintenance Program

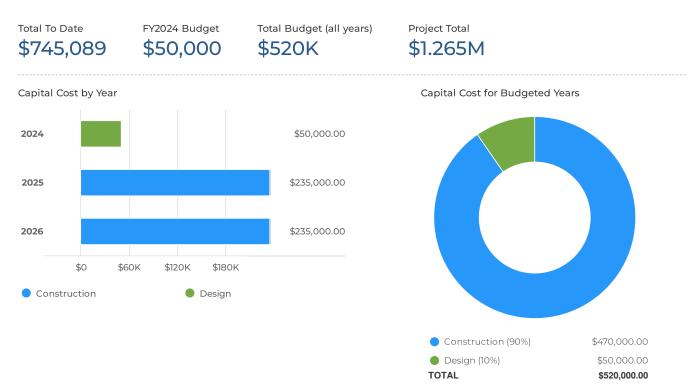
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	st1703

Description

This project will conduct preventative maintenance on ten (10) city bridges including: Colma Creek Bridge at Produce Avenue, Canal Bridge at Linden Avenue, two bridges over San Bruno Channel over N. Access Road, Colma Creek Bridge at Spruce Ave., Colma Creek Bridge at Utah Ave., Grand Ave. and San Bruno Channel over Access Road.

Details	
Project Manager	Lawrence Henriquez
Funding to Date	\$760,000.00
Expenditures to Date	\$532,776.86
Existing / New Project	Existing project
Project Category	Streets project





Capital Cost Breakdown					
Capital Cost	To Date	FY2024	FY2025	FY2026	Total
Design	\$451,606	\$50,000			\$501,606
Construction	\$264,135		\$235,000	\$235,000	\$734,135
Contingency	\$29,348				\$29,348
Total	\$745,089	\$50,000	\$235,000	\$235,000	\$1,265,089



Funding Sources Breakdown					
Funding Sources	To Date	FY2024	FY2025	FY2026	Total
General Fund	\$250,000				\$250,000
Infrastructure Reserves	\$380,000	\$50,000	\$235,000	\$235,000	\$900,000
Grants	\$115,089				\$115,089
Total	\$745,089	\$50,000	\$235,000	\$235,000	\$1,265,089

st1804 Bridge Preventative Maintenance - Grand

Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	st1804

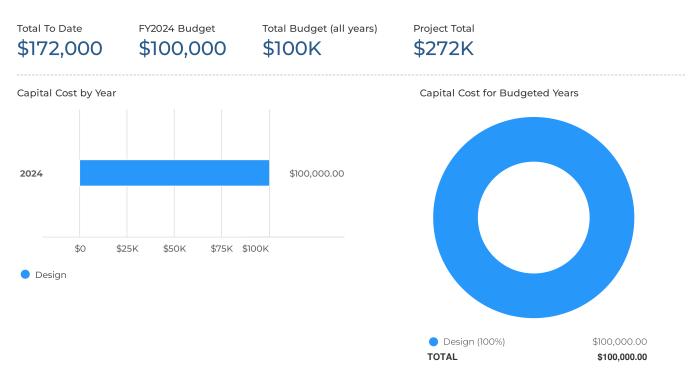
Description

This project will conduct preventative maintenance on Grand Avenue overpasses.

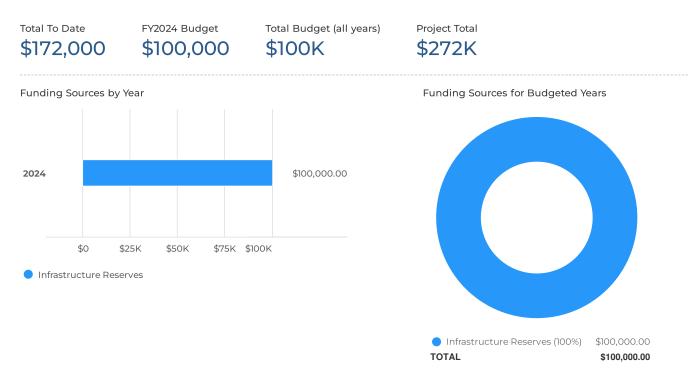
Details

Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Streets project





Capital Cost Breakdown			
Capital Cost	To Date	FY2024	Total
Design	\$172,000	\$100,000	\$272,000
Total	\$172,000	\$100,000	\$272,000



Funding Sources Breakdown			
Funding Sources	To Date	FY2024	Total
Infrastructure Reserves	\$172,000	\$100,000	\$272,000
Total	\$172,000	\$100,000	\$272,000

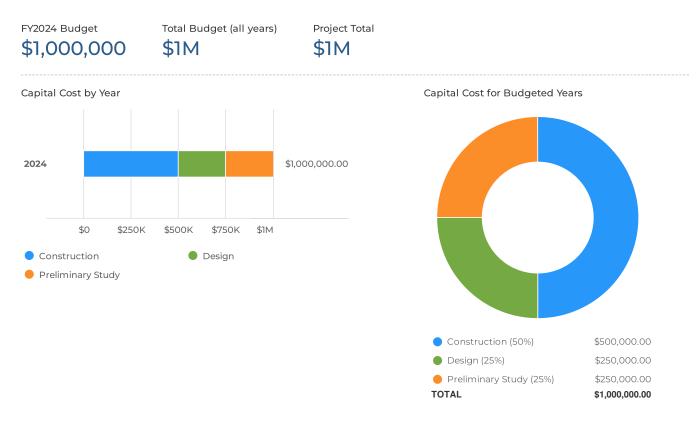
st2401 Complete Streets Improvements

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	st2401

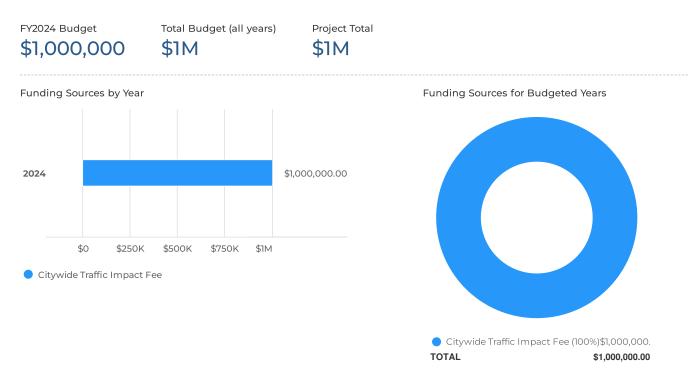
Description

Design & construct pedestrian and storm drain improvements at Elm Ct, Hillside Blvd, Park Way and Ponderosa Rd.

Details	
Project Manager	Angel Torres
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Streets project



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$250,000	\$250,000
Design	\$250,000	\$250,000
Construction	\$500,000	\$500,000
Total	\$1,000,000	\$1,000,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$1,000,000	\$1,000,000
Total	\$1,000,000	\$1,000,000

st2402 2024 Street Surface Seal project

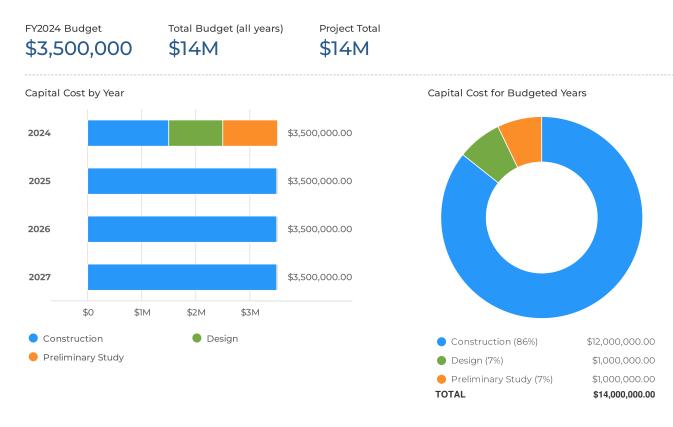
Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	st2402

Description

Design & construct street surface seal project as part of the Pavement Management Program (PMP) that will cycle through Zones 1 - 5, one zone each year providing a new surface seal of streets with new thermoplastic striping, legends and crosswalks.

Details	
Project Manager	Angel Torres
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Streets project





Capital Cost Breakdown					
Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Preliminary Study	\$1,000,000				\$1,000,000
Design	\$1,000,000				\$1,000,000
Construction	\$1,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$12,000,000
Total	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$14,000,000



Funding Sources Breakdown					
Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
Measure A	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,000,000
Road Maintenance Acct (SB1)	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,000,000
SMC Measure W	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Total	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$14,000,000



tr2301 Miscellaneous Traffic Improvements

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2301

Description

Design & construct any traffic related improvements in the City, such as striping, signs, and other traffic calming measures from the Traffic Advisory Committee, Neighborhood meetings or as needed.

Details	
Project Manager	Jeffrey Chou
Funding to Date	\$380,000.00
Expenditures to Date	\$201,857.00
Existing / New Project	Existing project
Project Category	Traffic project





Capital Cost Breakdown							
Capital Cost	To Date	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Preliminary Study	\$104,037						\$104,037
Design	\$97,820	\$150,000					\$247,820
Construction		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Contingency			\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
Total	\$201,857	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,301,857





Funding Sources Breakdown							
Funding Sources	To Date	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Infrastructure Reserves	\$380,000						\$380,000
Citywide Traffic Impact Fee		\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
Total	\$380,000	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,480,000

tr2401 Airport Boulevard Bike/Ped Gap Closure Study

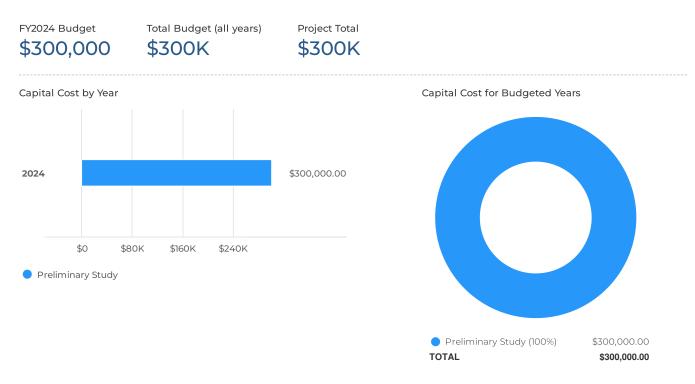
Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2401

Description

Support for feasibility studies as needed to complete bike/ped network, and support for grant applications.

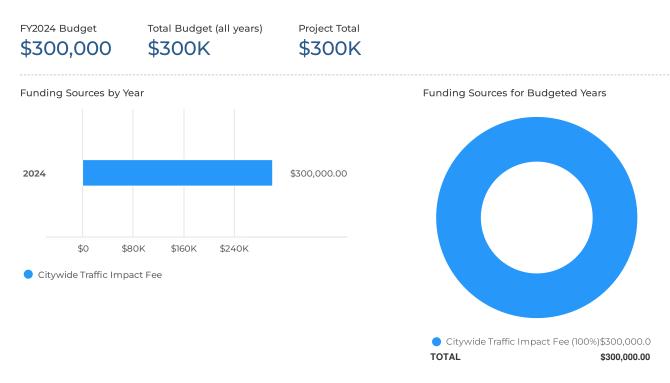
Details	
Project Manager	Christopher Espiritu
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown				
Capital Cost	FY2024	Total		
Preliminary Study	\$300,000	\$300,000		
Total	\$300,000	\$300,000		





Funding Sources Breakdown			
Funding Sources	FY2024	Total	
Citywide Traffic Impact Fee	\$300,000	\$300,000	
Total	\$300,000	\$300,000	



tr2402 El Camino Real Bik/Ped Improvements

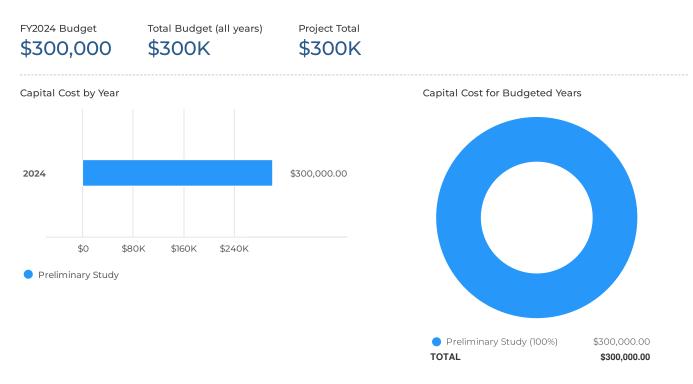
Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2402

Description

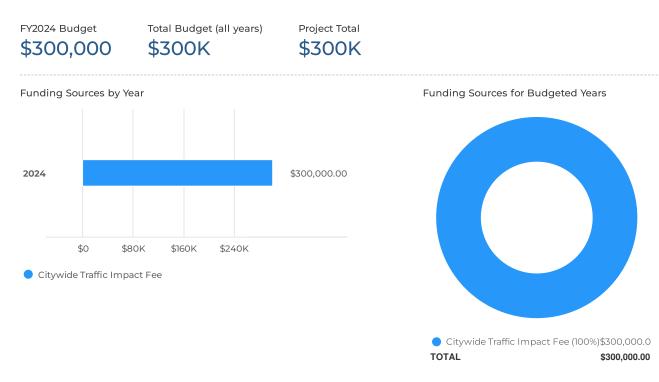
Support for studies to implement Active South City recommendations on El Camino Real and connections to Centennail Trail.

Details	
Project Manager	Christopher Espiritu
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown				
Capital Cost	FY2024	Total		
Preliminary Study	\$300,000	\$300,000		
Total	\$300,000	\$300,000		



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$300,000	\$300,000
Total	\$300,000	\$300,000

tr2403 Traffic Signal Safety Improvements Project

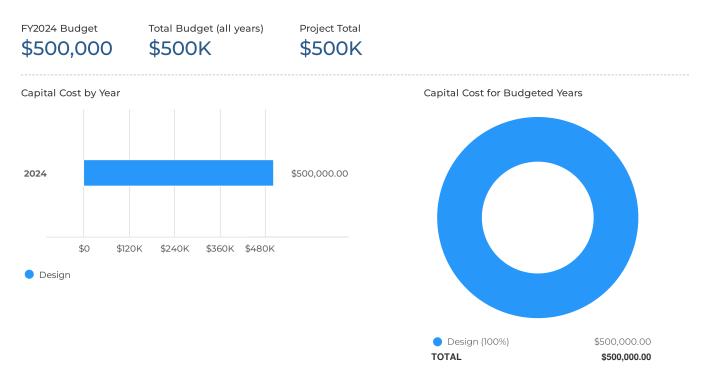
Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2403

Description

Design & Construct new traffic signals at the intersection of Junipero Serra Blvd/Arroyo; Signal improvements/modifications at the intersections of Grand Ave/Spruce Ave, Grand Ave/Maple, Grand Ave/Linden Ave; and install retroreflective backplates at all traffic signals.

Details	
Project Manager	Jeffrey Chou
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$500,000	\$500,000
Total	\$500,000	\$500,000





Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$500,000	\$500,000
Total	\$500,000	\$500,000

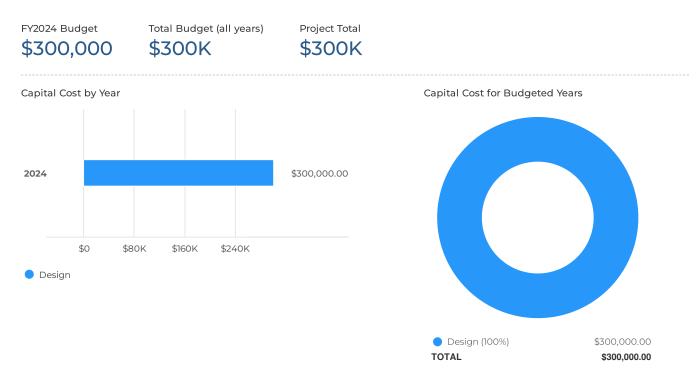
tr2404 Chestnut Ave & Commercial Ave Intersection Improvement Project

Marissa Garren, Management Analyst I
Capital Improvement Plan
Capital Improvement
tr2404

Description

Design & construct new traffic signals at the intersections to improve pedestrian safety. The improvements include the removal of the "slip lane" and concrete island at the southeast corner that currently provides a free right turn movement, which will increase pedestrian safety by requiring a "stop-on- red" before allowing vehicles to turn right and reducing pedestrian crossing distances with new sidewalk and curb extension at the southeast corner. Other improvements and pedestrian enhancements include new ADA curb ramps and high-visibility crosswalks.

Jeffrey Chou
\$O
\$0
New project
Traffic project



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$300,000	\$300,000
Total	\$300,000	\$300,000





Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$300,000	\$300,000
Total	\$300,000	\$300,000

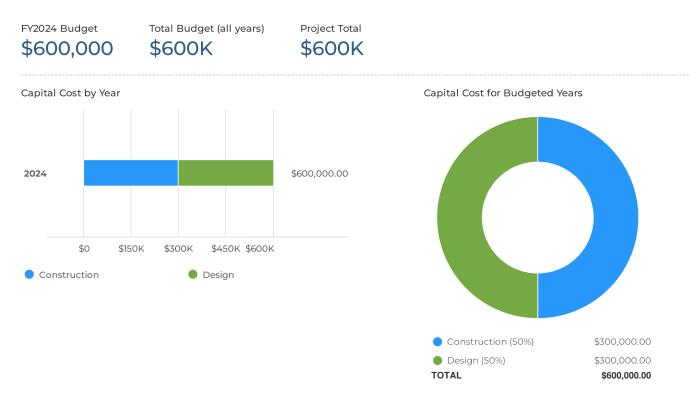
tr2405 Citywide School Traffic Calming Improvement Project

Overview	
Request Owner	Marissa Garren, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2405

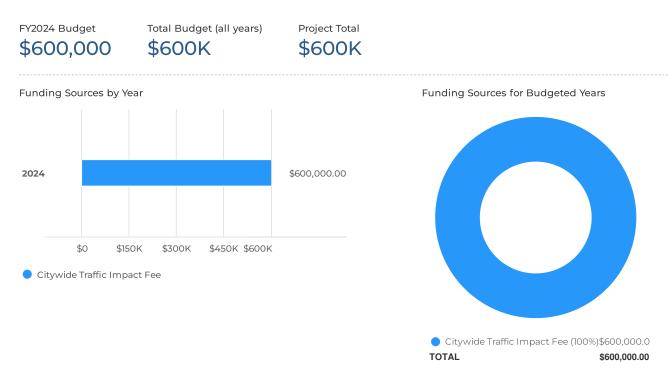
Description

Design & construct traffic calming improvements at grades Kindergarten through 12 schools, including 15mph speed reduction.

Details	
Project Manager	Jeffrey Chou
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project



Capital Cost Breakdown		
Capital Cost	FY2024	Total
Design	\$300,000	\$300,000
Construction	\$300,000	\$300,000
Total	\$600,000	\$600,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$600,000	\$600,000
Total	\$600,000	\$600,000



tr2406 Traffic Studies and Grant Support

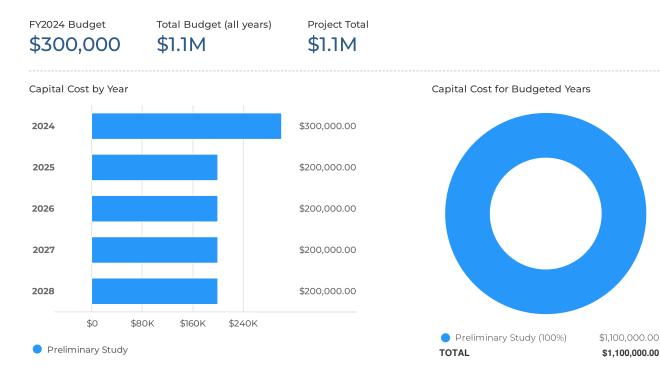
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2406

Description

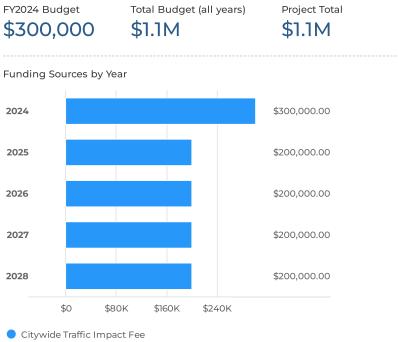
Support for any traffic-related studies from the Traffic Advisory Committee, Neighborhood meetings or as needed, and support for grant applications as needed.

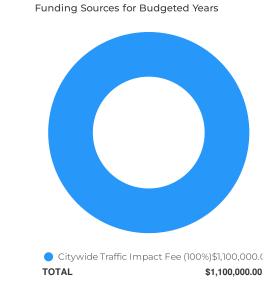
Details	
Project Manager	Jeffrey Chou
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown						
Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Preliminary Study	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
Total	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000





Funding Sources Breakdown						
Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Citywide Traffic Impact Fee	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
Total	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000



tr2407 Bay Trail - Centennial Way Trail Gap Closure

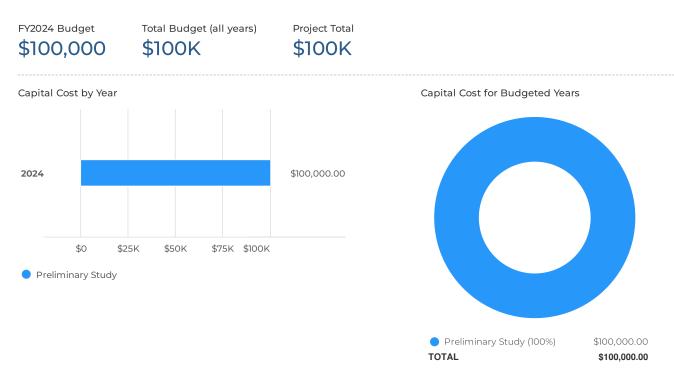
Amanda Parker, Management Analyst I
Capital Improvement Plan
Capital Improvement
tr2407

Description

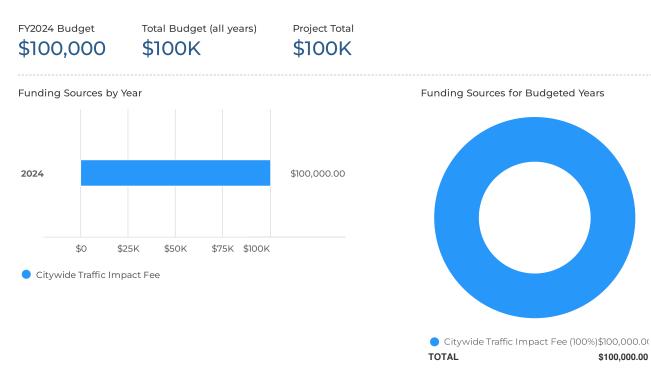
A feasibility study to create a Class I trail connecting the Centennial Way Trail and Bay Trail. The project seeks to link the City's two largest multi-use trails, enable a low-stress bikeway connection to the waterfront, and enhance first/last mile connectivity to the San Bruno BART Station for existing and planned employment hubs.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$100,000	\$100,000
Total	\$100,000	\$100,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$100,000	\$100,000
Total	\$100,000	\$100,000

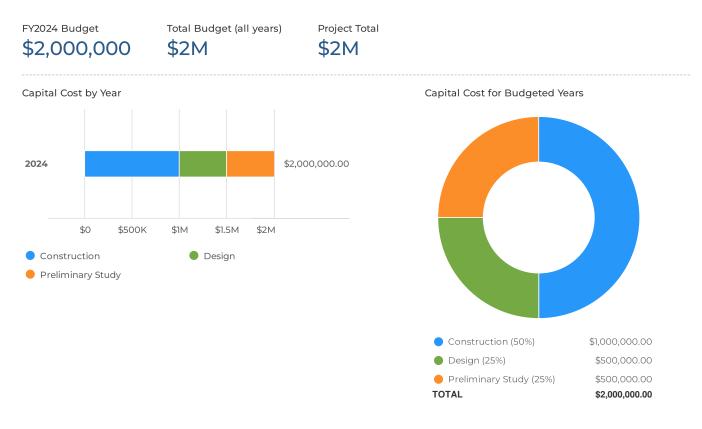
tr2408 Signalized Intersection Battery Back up Citywide

Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2408

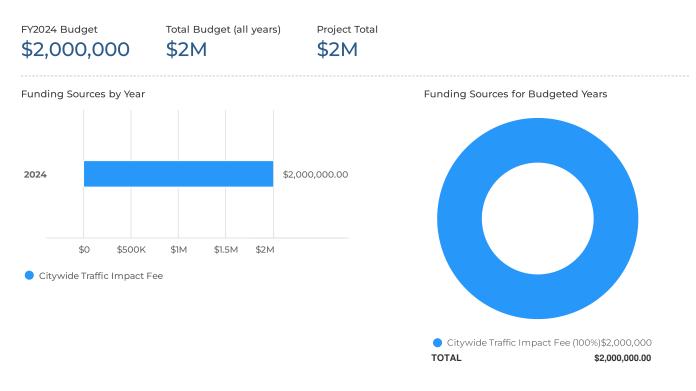
Description

Upgrade signalized intersection Citywide with Battery Backup Systems. Approximately 50 intersections in the City are without BBS.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project



Capital Cost Breakdown				
Capital Cost	FY2024	Total		
Preliminary Study	\$500,000	\$500,000		
Design	\$500,000	\$500,000		
Construction	\$1,000,000	\$1,000,000		
Total	\$2,000,000	\$2,000,000		



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$2,000,000	\$2,000,000
Total	\$2,000,000	\$2,000,000



tr2409 Oyster Point Blvd - Corridor Study to support Bike/Ped and Complete Streets

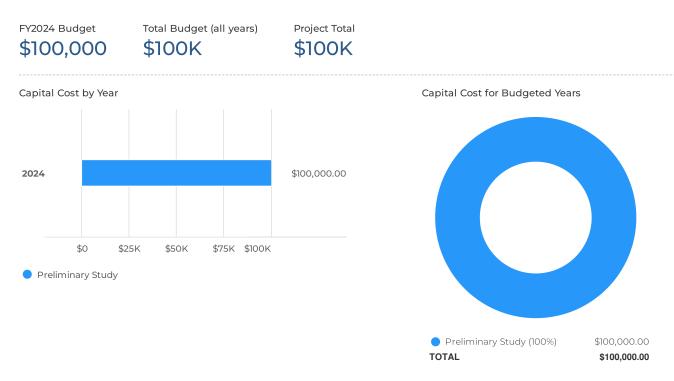
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2409

Description

Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$100,000	\$100,000
Total	\$100,000	\$100,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$100,000	\$100,000
Total	\$100,000	\$100,000

tr2410 Spruce Avenue - Corridor Study to support Bike/Ped and Complete Streets

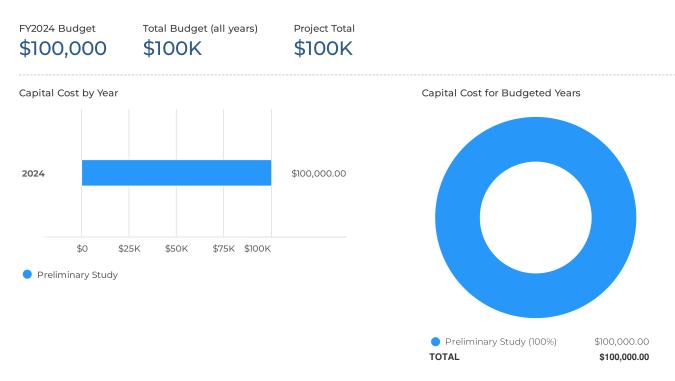
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2410

Description

Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

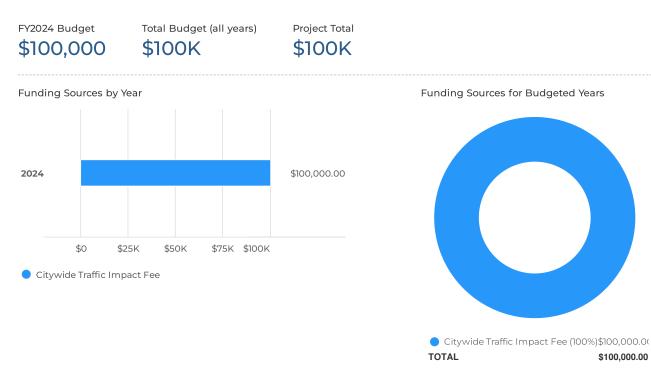
Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$100,000	\$100,000
Total	\$100,000	\$100,000





Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$100,000	\$100,000
Total	\$100,000	\$100,000

tr2411 Gateway Boulevard - Corridor Study to support Bike/Ped and Complete Streets

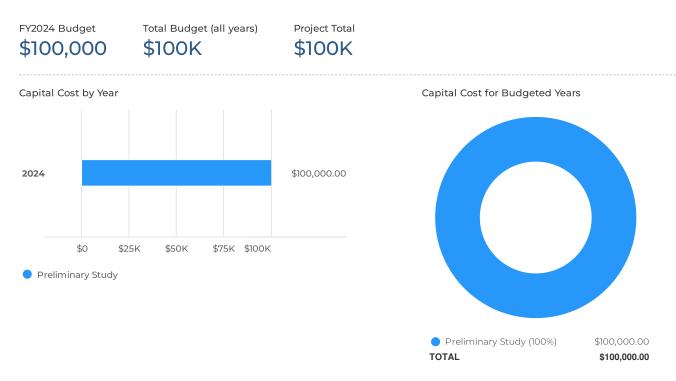
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2411

Description

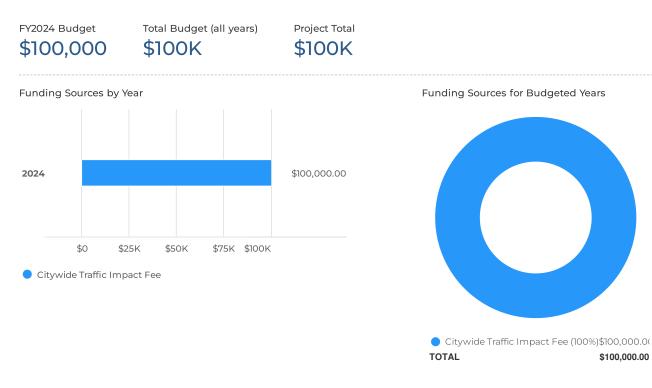
Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown		
Capital Cost	FY2024	Total
Preliminary Study	\$100,000	\$100,000
Total	\$100,000	\$100,000



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$100,000	\$100,000
Total	\$100,000	\$100,000



tr2412 Forbes Boulevard - Corridor Study to support Bike/Ped and Complete Streets

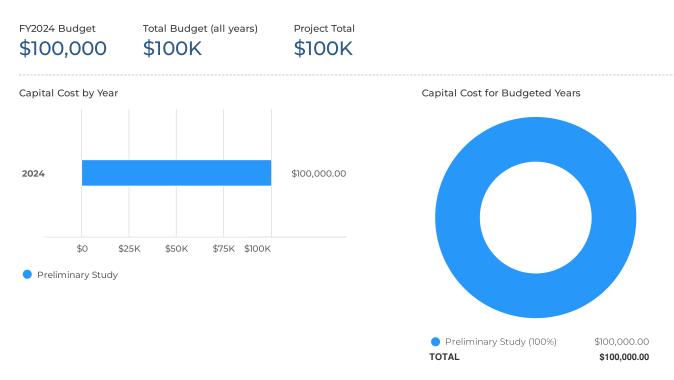
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2412

Description

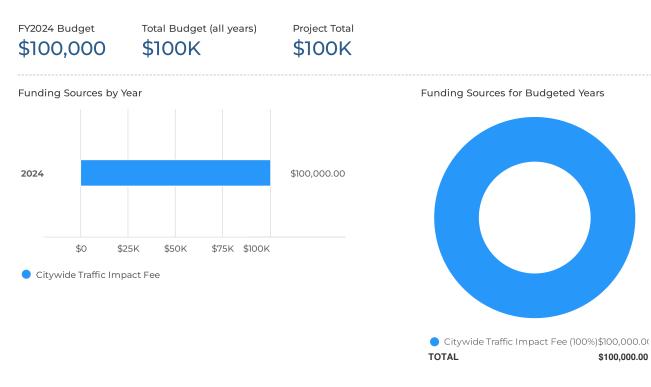
Support for feasibility studies as needed to complete bike/ped network, transit, and support for grant applications.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown			
Capital Cost	FY2024	Total	
Preliminary Study	\$100,000	\$100,000	
Total	\$100,000	\$100,000	



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$100,000	\$100,000
Total	\$100,000	\$100,000



tr2413 El Camino Real at 1st to Centennial Trail Gap Closure

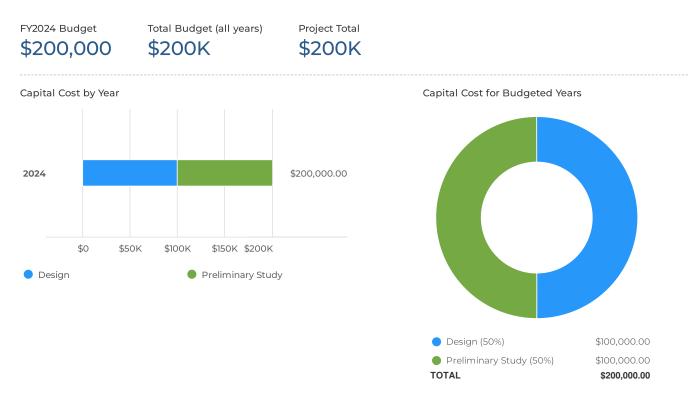
Overview	
Request Owner	Amanda Parker, Management Analyst I
Department	Capital Improvement Plan
Туре	Capital Improvement
Project Number	tr2413

Description

Install bike and pedestrian signalized intersection at ECR @1st and connect the gap to Centennial Trail at 1st Street to set up for grant funding.

Details	
Project Manager	Matthew Ruble
Funding to Date	\$0
Expenditures to Date	\$0
Existing / New Project	New project
Project Category	Traffic project





Capital Cost Breakdown			
Capital Cost	FY2024	Total	
Preliminary Study	\$100,000	\$100,000	
Design	\$100,000	\$100,000	
Total	\$200,000	\$200,000	



Funding Sources Breakdown		
Funding Sources	FY2024	Total
Citywide Traffic Impact Fee	\$200,000	\$200,000
Total	\$200,000	\$200,000



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Annual Comprehensive Financial Report (ACFR): report produced every year summarizing audited financial information for the City

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and Cl is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

CASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

